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Proposed programme budget for the biennium 2012-2013*

Part V
Regional cooperation for development

Section 22
Economic and social development in Western Asia

(Programme 18 of the strategic framework for the period 2012-2013)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-sixth Session, Supplement No. 6* (A/66/6/Add.1).

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Overview

Table 22.1 **Estimates of expenditure**

Proposal submitted by the Secretary-General	$62 772 600[a]
Revised appropriation for 2010-2011	$63 298 400

[a] At 2010-2011 rates.

Table 22.2 **Proposed staffing resources**

Posts	*Number*	*Level*
Regular budget		
Proposed for the biennium 2012-2013	260	1 USG, 1 D-2, 9 D-1, 25 P-5, 34 P-4, 30 P-3, 18 P-2, 2 NO, 1 FS, 139 LL
New	3	1 D-1 for subprogramme 6 and 1 D-1 and 1 P-5 for subprogramme 7
Redeployment	1	1 P-3 from subprogramme 1 to subprogramme 7
Reclassification (downward)	1	1 P-4 to P-3 in subprogramme 2
Abolitions	(4)	2 LL under subprogramme 3, 1 LL under subprogramme 4 and 1 LL under programme support
Approved for the biennium 2010-2011	261	1 USG, 1 D-2, 7 D-1, 24 P-5, 35 P-4 29 P-3, 18 P-2, 2 NO, 1 FS, 143 LL

Abbreviations: USG, Under-Secretary-General; NO, National Officer; FS, Field Service; LL, Local level.

22.1 The overall orientation of the programme is to foster comprehensive, equitable, integrated and sustainable development and economic and social cooperation in the region, and to maintain and strengthen economic relations between the member countries of the Economic and Social Commission for Western Asia (ESCWA) and with other countries of the world. ESCWA is responsible for the implementation of the programme.

22.2 Policy direction for the programme is provided in Economic and Social Council resolutions 1818 (LV) and 1985/69, establishing ESCWA and amending its terms of reference in order to underscore the social functions of the Commission. Further direction is provided in Council resolution 2005/50, in which ESCWA was requested to provide support to member countries in realizing the Millennium Development Goals, including by building capacities to formulate policies, monitor the progress made, measure its impact and prepare regional reports. In addition, in its resolution 269 (XXIV), the Commission requested its Executive Secretary to increase coherence and synergy with other regional United Nations organizations and, through the Commission's lead role in the Regional Coordination Group, foster partnerships and cooperation with those organizations.

22.3 Together with the other regional commissions, ESCWA will continue to pursue work aimed at promoting regional and subregional economic integration, as well as implementation of the internationally agreed development goals, including the Millennium Development Goals, and support for sustainable development. As the regional arms of the United Nations, the regional

commissions will use their convening power to continue to advance multilateral dialogue and support regional networks and the sharing of knowledge, and will strive to further intra- and interregional cooperation among themselves, as well as with other regional and subregional entities. The Commission will continue to engage with the Executive Committee on Economic and Social Affairs as a key global body for ensuring coherence on common thematic areas among entities of the United Nations Secretariat working in the social and economic sectors.

22.4 In the biennium 2012-2013, ESCWA will pursue its programme objectives by promoting economic and social integration at both the subregional and regional levels, and fostering solidarity in the international political arena and global economy. Regional integration will be scaled up to cover the Arab region through continued strategic partnership with the Economic Commission for Africa Subregional Office for North Africa and with such regional and subregional organizations as the League of Arab States (LAS) and the Gulf Cooperation Council (GCC). The programme comprises seven interdependent subprogrammes that focus on four regional priority areas and three cross-cutting issues, namely:

(a) Stimulating sustainable management of natural resources, with emphasis on water, energy and the productive sectors, while incorporating climate change responses to sectoral strategies and plans;

(b) Promoting integrated social policies;

(c) Stimulating sustainable economic development based on higher productivity and competitiveness and through regional integration and cooperation in a globalizing world;

(d) Accelerating the development, adaptation, diffusion and use of advanced technology, in particular information and communications technology;

(e) Enhancing statistical capacity development;

(f) Promoting gender mainstreaming, the advancement of women and their effective participation and involvement;

(g) Promoting peacebuilding and mitigating the impact of conflict, its root causes and spillover effects on sustainable development.

22.5 The current global financial crisis has had a negative impact on economic performance in the region, resulting in plunging financial markets and real estate asset prices, the collapse of commodity prices and a decline in export earnings. The resulting contraction in economic activity has led to mounting unemployment. Consequently, the need for proactive employment policies to absorb the growing labour force in the region, particularly aimed at young people and women, is more pressing than ever.

22.6 The development and implementation of integrated social policies are yet to be given the same level of consideration as economic policies, despite development experience showing that economic growth, on its own, does not lead to equitable and inclusive development, social justice and social stability. In this regard, particular attention should be paid to both the equitable provision of public services and the integration of key social groups — including women and youth — into the process of development. In addition, greater emphasis should be given to enhancing good governance so as to ensure that effective processes and mechanisms are established to facilitate transparent and participatory policy formulation and implementation.

22.7 The region is characterized by large gas and oil reserves and production, food dependency and scarce water resources. The water shortage challenge is amplified by such factors as rapid population growth and the overexploitation of available water resources, and will be further exacerbated by climate change, which is expected to increase the proportion of areas affected by

droughts, producing significant negative effects on agricultural productivity and other productive sectors, which may undermine national and regional development agendas. As such, ESCWA will continue to support member countries in building capacities to sustainably manage water and energy resources, in line with the Plan of Implementation of the World Summit on Sustainable Development (Johannesburg Plan of Implementation), by promoting integrated water resources management practices to facilitate progress in the implementation of the targets on water and sanitation of Goal 7 of the Millennium Development Goals. Advocating for improved energy access in poor areas and the efficient use of energy sources (for example, cleaner fuels and renewable energy resources) will remain a key priority. ESCWA will also provide technical advice to incorporate climate change adaptation and mitigation responses into sectoral strategies and plans, by preparing regional assessments of the impact of climate change on water resources, advancing the role of the energy sector in reducing greenhouse gas emissions, and supporting member countries to utilize available international resources for supporting relevant projects. Furthermore, ESCWA will continue to strengthen capacity in member countries to improve sustainable rural livelihoods, and increase the productivity and competitiveness of small- and medium-scale enterprises.

22.8 ESCWA will pursue an integrated approach to development with a view to balancing economic growth and social equity in the region while giving special consideration to the least developed and conflict-stricken countries. To this end, efforts will be made to support the design and implementation of national policies to promote an equitable and inclusive process of development, enhancing regional capacity to collectively address crucial existing and emerging challenges, through the promotion of regional integration initiatives, advances in intraregional trade and investment, the development of an integrated transport and communications infrastructure, and the facilitation of trade and transport.

22.9 The marginalization of women and their limited access to information and resources hinder the development process in Arab countries. ESCWA will support efforts to enhance gender equality and the advancement of women through: (a) sharing of documentation and exchange of best practices within the region; (b) capacity-building of national machineries for women to better uphold their role and responsibilities; (c) providing technical expertise in gender mainstreaming; and (d) implementing and monitoring international conventions and conferences.

22.10 ESCWA will strive to promote the development of knowledge-based economies in the region through analysis and normative activities, to build local capacity in information and communications technology and to narrow the digital divide. This will be coupled with the formulation of coordinated strategies and action plans for the development of the information and communications technology sector within the framework of the World Summit on the Information Society.

22.11 Developing statistical capacity continues to be essential in order to enhance the ability of countries in the region to generate timely, reliable, comparable and gender-disaggregated statistics for informed policymaking and programme development, and for tracking progress realized in achieving internationally agreed development goals, including the Millennium Development Goals.

22.12 Security and stability are the minimum conditions for sustainable human development and the full realization of human potential. However, continued instability, conflict and occupation and their spillover effects are a driving force of the development deficit in ESCWA member countries. In partnership with its member countries, other United Nations system offices and other multilateral and regional institutions, ESCWA activities will aim to minimize the ramifications of long-running instability by assisting member countries in formulating conflict prevention, reconciliation and revitalization policies within development programmes that are resilient to continuous crisis.

ESCWA will also assist member countries to formulate and implement policies and programmes that address the economic and social spillover effects generated by conflict and/or occupation as well as the impact of emerging global challenges on the most vulnerable ESCWA member countries, in particular the least developed countries. ESCWA will build on its comparative advantage and established in-house expertise in identifying and mainstreaming good governance models catering to the specificities of ESCWA member countries, and modernizing State structures related to peacebuilding efforts with the goal of achieving stability and sustainable development in the region.

22.13 ESCWA will continue to carry out analytical and normative work, supplemented by the provision of technical cooperation support in line with the articulated needs of ESCWA member countries. It will act as a facilitator for the exchange of knowledge and information by providing a forum for networking and multilateral dialogue on regional and global development issues, while paying due consideration to the advancement of South-South cooperation. Special attention will be given to the promotion of gender mainstreaming through the programme of work of the organization and within the Commission, in pursuance of the global priorities of the United Nations. Similarly, lessons derived from evaluation exercises will be consolidated to improve the design and performance of programmes, in view of the United Nations commitment to encourage and support evaluation practices to enhance learning and accountability.

22.14 The regional support provided by ESCWA should contribute towards:

(a) Increased national capacity to devise and apply comprehensive, equitable economic and social policies and programmes, and to deal with transboundary issues;

(b) Improved coordination of the efforts and resources of United Nations bodies with a view to providing joint responses in tackling multifaceted problems that the countries of the region face;

(c) Enhanced work of the Economic and Social Council and its functional commissions in reviewing and appraising the progress made in the implementation of the outcomes of the United Nations conferences and summits;

(d) Increased knowledge-sharing and South-South cooperation between the countries of the region and with countries in other regions, thereby furthering the promotion of intra- and interregional collaboration;

(e) Enhanced development capacity and utilization of the knowledge capital in the region.

22.15 It is anticipated that the consultations which have taken place among the thematic clusters of the Executive Committee on Economic and Social Affairs will contribute to enhanced coordination and increased collaboration in major common work areas of the United Nations Secretariat dealing with economic and social development. Moreover, through its leadership of the regional coordination mechanism, ESCWA strives to facilitate consultation processes among the United Nations entities concerned, leading to the identification of priority areas where collective support for development interventions could be provided, whether at the level of the ESCWA region or in the broader context of the Arab region.

22.16 As part of promoting a culture of accountability in accordance with General Assembly resolution 64/259, the Executive Secretary signed a compact in February 2011 with the Secretary-General committing to achieve specific programmatic objectives contained in the programme budget, including greater integration of activities of the ESCWA subprogranmmes, enhancing the Commission's strategic roles in the region and contributing to the harmonization of regional interventions among United Nations organizations and other key regional stakeholders regarding emerging global issues in the ESCWA region as well as in the broader context of the Arab region.

The Executive Secretary also committed to responsible stewardship of financial and human resources provided by Member States, implementation of oversight body recommendations, compliance with regulations and rules and ethical standards, and risk management. To this end, the Executive Secretary will continue to ensure that these objectives are properly reflected in the workplans and performance assessments of staff at all levels of the Commission. ESCWA has also developed a performance monitoring tool to enhance the joint management of programme and budget performance information. Increased efforts will also be made to implement all recommendations from oversight bodies in a timely manner.

22.17 In its resolution 63/260, the General Assembly provided the Commission with additional post resources under five of its subprogrammes, which has enabled it to improve the effectiveness and efficiency in delivering on its mandates, including:

(a) Expansion of its knowledge base and expertise in negotiating instruments for shared water resources management to support the region and member countries in carrying out vulnerability and impacts assessment of climate change on water resources in the region;

(b) Strengthened capacity to support the Arab Forum on Social Policy and the work of ESCWA in the areas of social impacts of the financial crisis in the region and the urban development divide;

(c) Enhanced research and technical assistance capacity in the areas of financing for development, negotiations of bilateral investment agreements and double taxation avoidance agreements, and remittances;

(d) Improved support to ESCWA member countries in substantive preparations for establishing science, technology and innovation observatories;

(e) Strengthened capacity in the area of gender statistics, including the provision of technical assistance to countries in the region.

22.18 The overall resources proposed for the biennium 2012-2013 amount to $62,772,600, reflecting a decrease of $525,800, or 0.8 per cent, compared with the revised appropriation for the biennium 2010-2011. The net decrease, reflected in table 22.5 below, can be summarized as follows:

(a) The increase of $414,900 under executive direction and management relates to non-post requirements for (i) Regional Coordination Mechanism meetings ($30,100) and (ii) business continuity ($384,800);

(b) The increase of $309,100 under the programme of work is the net result of (i) a net increase of $308,200 under posts related to the establishment of three new posts (1 D-1 in subprogramme 6, and 1 D-1 and 1 P-5 in subprogramme 7), abolition of three posts (2 Local level in subprogramme 3, 1 Local level in subprogramme 4) and the downward reclassification of a post from the P-4 to the P-3 level in subprogramme 2, offset in part by (ii) a marginal increase under non-post requirements ($900);

(c) The decrease of $1,249,800 under programme support is the net result of (i) a net decrease of $50,100 under posts related to the abolition of one Local level post in Central Support Services in the Administrative Services Division and the delayed impact of the establishment of one National Officer post in Central Support Services approved in 2010-2011, (ii) a decrease of $47,000 under non-post resources related to the non-recurrent provisions approved in 2010-2011 under general operating expenses, and furniture and equipment related to the revised estimates on strengthened and unified security management system, and (iii) a decrease of $1,152,700 under various non-post resources.

22.19 During the biennium 2012-2013, expected extrabudgetary resources, amounting to $5,199,500, would be utilized to complement resources from the regular budget to finance activities aimed at national capacity-building, including advisory service missions, training workshops and field projects. The reduction in the overall level of extrabudgetary resources is the result of the completion of projects financed from the United Nations Development Group Iraq Trust Fund, as well as the lack of firm commitments for new funding for technical cooperation projects for the biennium 2012-2013 at this point of presentation of the budget.

22.20 The issue of publications as a part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized below and as described in the output information for each subprogramme.

Table 22.3 **Summary of publications**

Publications	*2008-2009 actual*	*2010-2011 estimate*	*2012-2013 estimate*
Recurrent	26	32	31
Non-recurrent	19	19	26
Total	**45**	**51**	**57**

22.21 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation would amount to $811,400, representing a total of 36.5 work-months of Professional staff and 15.5 work-months of Local level staff estimated at $537,100, and $274,300 for non-post requirements. The overall amount consists of $663,000 from the regular budget and $148,400 financed from extrabudgetary resources.

22.22 The estimated percentage distribution of resources under this section would be as shown in table 22.4 below.

Table 22.4 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs	0.2	—
B. Executive direction and management	6.4	—
C. Programme of work		
1. Integrated management of natural resources for sustainable development	9.5	54.3
2. Social development	8.8	10.5
3. Economic development and integration	11.4	0.6
4. Information and communication technology for regional integration	6.8	—
5. Statistics for evidence-based policymaking	6.2	2.9
6. Advancement of women	4.3	0.7
7. Conflict mitigation and development	4.4	24.9
Subtotal C	**51.4**	**93.9**
D. Programme support	42.0	6.1
Total	**100.0**	**100.0**

Table 22.5 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	2008-2009 expenditure	2010-2011 appropriation	Resource growth		Total before recosting	Recosting	2012-2013 estimate
			Amount	Percentage			
A. Policymaking organs	83.0	145.0	—	—	145.0	9.4	154.4
B. Executive direction and management	2 906.5	3 603.2	414.9	11.5	4 018.1	344.5	4 362.6
C. Programme of work	26 490.9	31 944.8	309.1	1.0	32 253.9	1 937.0	34 190.9
D. Programme support	27 327.4	27 605.4	(1 249.8)	(4.5)	26 355.6	2 746.8	29 102.4
Subtotal	**56 807.8**	**63 298.4**	**(525.8)**	**(0.8)**	**62 772.6**	**5 037.7**	**67 810.3**

(2) *Extrabudgetary*

	2008-2009 expenditure	2010-2011 estimate	2012-2013 estimate
A. Policymaking organs	—	—	—
B. Executive direction and management	30.4	—	—
C. Programme of work	5 109.1	7 078.5	4 882.2
D. Programme support	298.2	460.1	317.3
Subtotal	**5 437.7**	**7 538.6**	**5 199.5**
Total (1) and (2)	**62 245.5**	**70 837.0**	**73 009.8**

Table 22.6 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2010-2011	2012-2013	2010-2011	2012-2013	2010-2011	2012-2013	2010-2011	2012-2013
Professional and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	7	9	—	—	—	—	7	9
P-5	24	25	—	—	—	—	24	25
P-4/3	64	64	—	—	—	—	64	64
P-2/1	18	18	—	—	—	—	18	18
Subtotal	**115**	**118**	**—**	**—**	**—**	**—**	**115**	**118**
Other								
National Officer	2	2	—	—	—	—	2	2
Local level	143	139	—	—	—	—	143	139
Field Service	1	1	—	—	—	—	1	1
Subtotal	**146**	**142**	**—**	**—**	**—**	**—**	**146**	**142**
Total	**261**	**260**	**—**	**—**	**—**	**—**	**261**	**260**

A. Policymaking organs

Resource requirements (before recosting): $145,000

22.23 The Economic and Social Commission for Western Asia is comprised of 14 member States.

22.24 The session of the Commission, which reports to the Economic and Social Council, provides overall direction to the work of the secretariat. It meets once biennially for four working days, normally at its headquarters. As mandated by resolution 230 (XXI), which was adopted on 11 May 2001 at the twenty-first session of the Commission, the Preparatory Committee shall be an integral part of the sessions of the Commission. It will meet prior to the plenary of the Commission to consider programmatic agenda items. Consequently, the twenty-seventh session will be convened in 2012, with a session comprising the senior officials segment (2 days in 2012) to consider programmatic agenda items, followed by the ministerial plenary segment (2 days in 2012).

22.25 The Technical Committee meets three times per biennium to provide advice to the ESCWA secretariat on the programmatic issues, including the draft strategic framework, the proposed programme of work and follow-up on the implementation of the programme of work; mobilization of extrabudgetary resources; follow-up on the Commission's resolutions, and identifying emerging regional economic and social issues for the consideration of the Commission session. The Technical Committee was established pursuant to the decision of the Commission at its twenty-fourth session, with the aim of enhancing interaction and close consultation between the members of the Commission and its secretariat on substantive development issues.

22.26 The Commission has seven specialized subsidiary intergovernmental committees. Six of them meet biennially and one meets annually.[1] The sequence and dates of their sessions and that of the Technical Committee will be as follows:

(a) The ninth session of the Committee on Energy (subprogramme 1) (2 days in 2012);

(b) The tenth session of the Committee on Water Resources (subprogramme 1) (3 days in 2013);

(c) The ninth session of the Committee on Social Development (subprogramme 2) (3 days in 2013);

(d) The thirteenth and fourteenth sessions of the Committee on Transport (subprogramme 3) (3 days in 2012 and 3 days in 2013);

(e) The eighth session of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development in the Countries of the ESCWA Region (subprogramme 3) (2 days in 2013);

(f) The tenth session of the Statistical Committee (subprogramme 5) (3 days in 2012);

(g) The sixth session of the Committee on Women (subprogramme 6) (3 days in 2013);

(h) The seventh meeting of the Technical Committee (2 days in 2012);

(i) The eighth meeting of the Technical Committee (2 days in 2013);

(j) The ninth meeting of the Technical Committee (2 days in 2013).

22.27 The Advisory Committee of Ambassadors meets twice a year to ensure the continued dialogue between the ESCWA secretariat and member States. It is comprised of heads of diplomatic missions in the host country of the Commission, as well as a high-level representative of the host

[1] The Committee on Transport meets annually, as mandated by ESCWA in its resolution 229(XXI) on the frequency of the Committee's sessions.

country. The Advisory Committee plays a consultative role and functions as a principal means of communication between member States and the ESCWA secretariat, and among member States themselves on important matters requiring attention during the period between the biennial sessions of the Commission (1 day 2 times in 2012 and 1 day 2 times in 2013).

22.28 The total number of meetings of the legislative bodies amounts to 36 meeting days.

Table 22.7 **Resource requirements: policymaking organs**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Non-post	145.0	145.0	—	—
Total	**145.0**	**145.0**	**—**	**—**

22.29 A provision of $145,000 is required under (a) temporary assistance for meetings to provide interpretation and translation services, and (b) general temporary assistance during the session of the Commission, the sessions of its seven subsidiary intergovernmental committees and the meeting of the ESCWA Technical Committee.

B. Executive direction and management

Resource requirements (before recosting): $4,018,100

22.30 Executive direction and management comprises the Office of the Executive Secretary and the ESCWA United Nations Information Service.

22.31 The Office of the Executive Secretary provides overall direction and integrated management, programme oversight, planning and coordination, as well as policy guidelines to the substantive divisions, the technical cooperation programme and other support services for the proper implementation of the work programme of ESCWA as mandated by the General Assembly, and the realization of United Nations system-wide policies and mandates. It ensures that ESCWA, as the regional arm of the United Nations, plays a major role in the economic and social development of the region, undertakes to translate issues of global importance into regional action as mandated by member States and facilitates the articulation of the collective concerns of member countries by incorporating them into the global agenda. Moreover, the Office maintains effective and regular contact with representatives of member States to exchange views on substantive issues of mutual concern, with the Executive Office of the Secretary-General and with the regional commissions coordination office in New York.

22.32 The Office of the Executive Secretary also ensures more coherence and effective collaboration and coordination between ESCWA and the rest of the United Nations Secretariat, especially among the five regional commissions, specialized agencies, funds and programmes. It will continue to strengthen cooperation and coordination with international and regional intergovernmental and non-governmental organizations, especially with the League of Arab States and its subsidiary bodies.

22.33 The Office of the Executive Secretary is responsible for the functioning and servicing of the intergovernmental machinery of the Commission, including its biennial session and its subsidiary bodies, the ESCWA Advisory Committee of Ambassadors and the ESCWA Technical Committee.

22.34 The Office of the Executive Secretary also gives overall direction to services rendered by the ESCWA United Nations Information Service, whose core functions are to disseminate public information on the work of ESCWA throughout the region and to provide information services to the Office and the Divisions of ESCWA. The activities of the ESCWA United Nations Information Service aim at increasing public awareness and understanding of the work conducted by the United Nations, in general, and ESCWA, in particular, and mobilizing public support for the increased role of ESCWA in the economic and social development of the region.

Table 22.8 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources

Expected accomplishments of the Secretariat	Indicators of achievement
(a) The ESCWA programme of work is effectively managed	(a) (i) Timely delivery of outputs and services *Performance measures* 2008-2009: 82 per cent delivery within established deadlines Estimate 2010-2011: 90 per cent delivery within established deadlines Target 2012-2013: 93 per cent delivery within established deadlines (ii) Efficient and effective use of resources *Performance measures* 2008-2009: 94.3 per cent of expenditure, compared with funds authorized Estimate 2010-2011: 100 per cent of expenditure, compared with funds authorized Target 2012-2013: 100 per cent of expenditure, compared with funds authorized
(b) Increased timeliness of submission of documentation	(b) Increased percentage of pre-session documents submitted in accordance with the required deadline

	Performance measures 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 100 per cent
(c) Identification of emerging issues that require attention by member States	(c) Increased number of recommendations by intergovernmental bodies on emerging issues identified by ESCWA *Performance measures* 2008-2009: 78 recommendations Estimate 2010-2011: 85 recommendations Target 2012-2013: 90 recommendations
(d) Enhanced policy coherence in the management of the economic and social activities of the United Nations	(d) Increased number of deliverables produced under the purview of the regional coordination mechanism or one of its thematic working groups *Performance measures* 2008-2009: 5 outputs delivered Estimate 2010-2011: 7 outputs delivered Target 2012-2013: 15 outputs delivered
(e) Increased public awareness of ESCWA work in pursuing regional priorities and emerging issues	(e) (i) Increased media coverage of ESCWA activities in the audio, visual and written press *Performance measures* (Number of times ESCWA activities are covered) 2008-2009: 800 times Estimate 2010-2011: 950 times Target 2012-2013: 1,000 times (ii) Increased number of clients of public information serviced by ESCWA *Performance measures* 2008-2009: 3,500 clients Estimate 2010-2011: 4,260 clients Target 2012-2013: 5,000 clients

External factors

22.35 The Office is expected to achieve its objectives and accomplishments on the assumption that: (a) the political situation in the host country and the region does not deteriorate further; (b) member Governments will actively participate in the formulation of the ESCWA programme of work; (c) member countries have the capacity and will to reorient their economic and social structures and policies; and (d) national institutions will be willing to provide relevant and timely information.

Outputs

22.36 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Planning and substantive servicing of the sessions of the Commission and its subsidiary bodies (8);

(ii) Planning and substantive servicing of the ESCWA Technical Committee (12);

(iii) Planning and substantive servicing of the meetings of the Advisory Committee of Ambassadors (8);

(iv) Ad hoc expert groups: Planning and substantive servicing of an Arab "think tank" meeting (2); planning and substantive servicing of the meetings of the regional coordination mechanism (4);

(b) Other substantive activities:

(i) Recurrent publications: ESCWA annual report (2); ESCWA working paper series (2);

(ii) Non-recurrent publications: multidisciplinary flagship publication on regional integration; multidisciplinary flagship publication on the Arab States in 2025; multidisciplinary flagship publication on the Millennium Development Goals: the day after 2015;

(iii) Seminars organized by the Secretariat: briefings/lectures to schools, universities and other visitors on the work of the United Nations, in general, and ESCWA, in particular (2);

(iv) Booklets, fact sheets, wallcharts, information kits: ESCWA Weekly News (2); brochures, pamphlets, leaflets, posters and other promotional material on ESCWA activities (2); electronic Daily News in English and Arabic on the ESCWA website (2); information kit for the ESCWA ministerial session; media close-out reports on coverage of ESCWA activities (2);

(v) Press releases and press conferences: organization of press conferences and press briefings for the Executive Secretary and other senior officials as well as for the launching of flagship publications and major events (2); organization of press interviews for the Executive Secretary and other senior officials (2); preparation of press releases in English and Arabic on ESCWA meetings and activities, and their dissemination to media throughout the region (2); provision of media coverage for ESCWA meetings and activities (2);

(vi) Special events: launching of the flagship publication on regional integration; launching of the flagship publication on the Arab States in 2025; launching of the flagship publication on the Millennium Development Goals: the day after 2015; planning and servicing of the annual celebrations of United Nations Day (2);

(vii) Technical material: regular updating of the webpage of the Office of the Executive Secretary and of the online media databases (2); regular updating of the webpage of the advisory bodies and focal points, and the webpage of the governing body on the ESCWA website (2);

(viii) Electronic, audio and video issuances: production of television spots and/or documentaries for distribution to the media throughout the region (2).

Table 22.9 Resource requirements: executive direction and management

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	3 385.1	3 385.1	16	16
Non-post	218.1	633.0	—	—
Total	**3 603.2**	**4 018.1**	**16**	**16**

22.37 The amount of $3,385,100 under posts would provide for the continued funding of the 16 posts in the Office of the Executive Secretary (1 Under-Secretary-General, 1 D-2, 1 P-5, 1 P-4, 1 P-3, 1 P-2, 8 Local level) and the Information Service (2 Local level), as indicated in the table above.

22.38 The non-post requirements of $633,000 include provisions for: (a) general temporary assistance and overtime, which would provide for the preparation and servicing of the twenty-sixth session of the Commission and its subsidiary bodies; (b) consultants to undertake studies in areas that do not fall within the expertise of the substantive divisions in connection with the preparation of the ESCWA annual report; (c) two annual think tank meetings, which would serve as a platform for the exchange of views among experts on the salient priority issues of the region, and four regional coordination mechanism meetings to promote strategic coordination and information sharing at the regional and subregional levels among United Nations entities and other regional and subregional partners; (d) travel requirements of the Office of the Executive Secretary and the information services; and (e) provisions for business continuity. The increase of $414,900 compared with the previous biennium relates to provisions for the regional coordination mechanism meetings and business continuity.

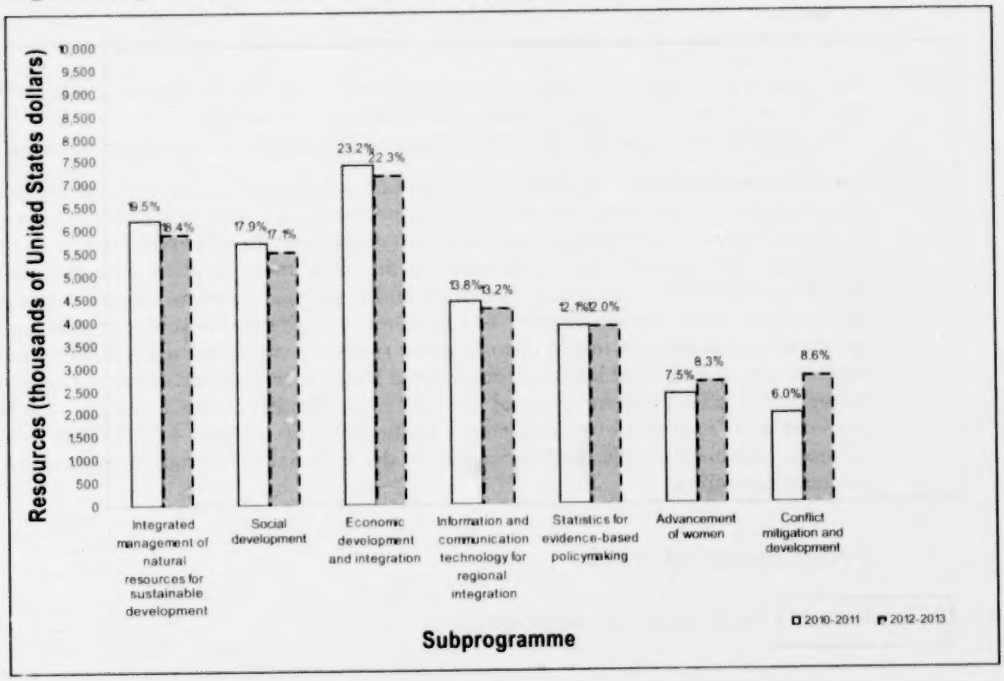
C. Programme of work

Table 22.10 Resource requirements by subprogramme

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
1. Integrated management of natural resources for sustainable development	6 223.6	5 939.0	25	24
2. Social development	5 702.3	5 522.2	23	23
3. Economic development and integration	7 421.6	7 190.2	30	28
4. Information and communication technology for regional integration	4 413.5	4 271.9	17	16

Category	Resources (thousands of United States dollars) 2010-2011	2012-2013 (before recosting)	Posts 2010-2011	2012-2013
5. Statistics for evidence-based policymaking	3 869.8	3 869.8	16	16
6. Advancement of women	2 382.3	2 673.1	10	11
7. Conflict mitigation and development	1 931.7	2 787.7	8	11
Subtotal	**31 944.8**	**32 253.9**	**129**	**129**
Extrabudgetary	7 078.5	4 882.2	—	—
Total	**39 023.3**	**37 136.1**	**129**	**129**

Regular budget resource requirements by subprogramme



Subprogramme 1
Integrated management of natural resources for sustainable development

Resource requirements (before recosting): $5,939,000

22.39 Substantive responsibility for subprogramme 1 is vested in the Sustainable Development and Productivity Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.11 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve integrated sustainable management of natural resources in the ESCWA region, with emphasis on water, energy and the production sectors, while incorporating climate change responses into sectoral strategies and plans

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced technical, human and institutional capacities of member countries to develop and implement national, subregional and regional policies, strategies and action plans for the sustainable management of energy and water resources in line with the Johannesburg Plan of Implementation	(a) (i) Increased number of positive responses, in follow-up surveys received from member countries and regional stakeholders, expressing satisfaction with ESCWA expert meetings and advisory and capacity-building services targeted at achieving their sustainable development goals *Performance measures* 2008-2009: 5 responses Estimate 2010-2011: 7 responses Target 2012-2013: 12 responses (ii) Increased number of measures designed and implemented by member countries, with ESCWA support, for the integrated sustainable management of natural resources, in line with the Johannesburg Plan of Implementation *Performance measures* 2008-2009: 26 measures Estimate 2010-2011: 30 measures Target 2012-2013: 36 measures
(b) Enhanced capacity of Governments and other public and private stakeholders to incorporate climate change responses into sectoral strategies and plans, and to stimulate financial and technical supports for the inclusion of climate change issues into plans and strategies	(b) (i) Increased number of countries implementing sustainable energy plans and initiatives, including projects formulated or implemented with ESCWA support and financed through the clean development mechanism and other international financing mechanisms *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 countries

	(ii) Increased number of partners contributing to the preparation of ESCWA regional assessments and measures for climate change adaptation *Performance measures* 2008-2009: not applicable Estimate 2010-2011: 4 partners Target 2012-2013: 6 partners
(c) Strengthened capacity in member countries to develop and apply best practices and plans for improving sustainable agriculture and rural livelihood and increasing the productivity and competitiveness of small- and medium-scale enterprises, in support of achieving the Millennium Development Goals	(c) (i) Increased number of measures taken by small- and medium-scale enterprises, with ESCWA assistance, to adopt environmentally sound technologies and their possible applications for sustainable rural livelihoods *Performance measures* 2008-2009: 2 measures Estimate 2010-2011: 6 measures Target 2012-2013: 10 measures (ii) Increased number of plans developed and best practices applied by member countries, based on ESCWA initiatives and support, for enhancing access to basic energy, water and sanitation services *Performance measures* 2008-2009: 2 initiatives/plans/best practices Estimate 2010-2011: 4 initiatives/plans/best practices Target 2012-2013: 7 initiatives/plans/best practices

External factors

22.40 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are willing to adopt and apply the sustainable development policies advocated by world summits and by global and regional conferences; (b) there are no significant shortfalls in extrabudgetary funding; (c) political stability is improved, thereby allowing for a better cooperative environment among member countries in the region as well as a more effective implementation of technical cooperation; and (d) developed countries will fulfil their commitments to support the formulation and implementation of adaptation and mitigation measures by developing countries, including ESCWA member countries, through technology transfer and financial support.

Outputs

22.41 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the eighth session of the Committee on Energy; report to the Commission on the ninth session of the Committee on Water Resources;

(ii) Committee on Water Resources:

a. Substantive servicing of the tenth session of the Committee (6);

b. Parliamentary documentation: report on socio-economic and environmental vulnerability caused by the impact of climate change on the water sector in ESCWA countries;

(iii) Committee on Energy:

a. Substantive servicing of the ninth session of the Committee (4);

b. Parliamentary documentation: report on the adoption and application of renewable energy technologies in ESCWA member countries; report on projects formulated or implemented through the Clean Development Mechanism (CDM) in ESCWA countries;

(iv) Ad hoc expert group meetings on: best practices in sustainable consumption and production in the ESCWA region; green value chains for improving livelihoods in the Arab region; promoting carbon capture and storage technologies in the ESCWA region; regional cooperation for climate change adaptation; shared water resources management: avenues for regional cooperation; approaches for monitoring the transition into a green economy in the Arab region;

(v) Assistance to representatives, rapporteurs: provision of substantive support and follow-up on selected resolutions taken by the Executive Board of the Council of Arab Ministers Responsible for Electricity (2); provision of substantive support and follow-up on selected resolutions taken by the Council of Arab Ministers of Water Resources (2); provision of substantive support to the Executive Secretariat of the ESCWA-United Nations Environment Programme-League of Arab States (LAS) joint Committee on Environment and Development in the Arab Region and follow-up on the resolution taken by the Council of Arab Ministers Responsible for Environment (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *ESCWA Water Development report, No. 5: National capacities for the management of shared water resources in ESCWA countries*;

(ii) Non-recurrent publications: green value chains for improved livelihoods in the Arab region; monitoring the transition into a green economy in the Arab region; regional cooperation for climate change adaptation: mechanisms and measures for incorporating regional priorities into sectoral strategies and plans; the role of renewable energy in promoting climate change mitigation in the ESCWA region;

(iii) Booklets, fact sheets, wallcharts, information kits: pamphlet and compact disc on green economy initiatives, success stories and lessons learned in the Arab region (2); promotional material for the World Day to Combat Desertification (2); promotional material for the World Environment Day (2); promotional material for the World Water

Day (2); promotional material for the celebration of the Arab Energy Efficiency Day (2); promotional material on energy issues in the region;

(iv) Technical material: development and maintenance of the ESCWA home page on water, environment, energy issues, agriculture and enterprise development (2); fact sheet on green technologies in the energy sector for climate change mitigation in the ESCWA region; fact sheet on the impact of climate change on the energy sector in the ESCWA region; fact sheet on mapping and monitoring regional initiatives on climate change adaptation and mitigation; fact sheet on the state of the productive sectors in the ESCWA region; manual for enhancing the technical capacity of national teams in ESCWA member countries on climate change negotiations; working paper series;

(v) Substantive servicing of inter-agency meetings: substantive contribution to the United Nations Conference on Sustainable Development (Rio+20); substantive contribution to the annual session of the Commission on Sustainable Development on the thematic issues of the Commission; substantive input to the global and regional forums on climate change (Conference of the Parties to the United Nations Framework Convention on Climate Change eighteenth and nineteenth sessions); substantive input to the global and regional forum on water issues (2); substantive input to global and regional forums on energy and environment issues (2); provision of substantive support to the High-level Committee on Programmes of the United Nations System Chief Executives Board for Coordination (CEB) (2); provision of substantive support to the United Nations coordination bodies on water, energy, the productive sector and environment issues (2);

(vi) Contribution to joint outputs: substantive contribution to the joint ESCWA publication on commitment to the Millennium Development Goals, "Day After 2015" — focus on Goal 7 (targets and region-specific water supply and sanitation indicators);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory missions at the request of member countries on issues related to sustainable development through the common country assessment and United Nations Development Assistance Framework process; advisory services to member countries upon request, on sustainable energy management practices;

(ii) Field projects: capacity-building on climate change mitigation for poverty alleviation in Western Asia; developing the capacities of the Arab countries for climate change adaptation by applying integrated water resources management tools in key sectors; field project on rural electrification applications (wind energy) in selected countries of the ESCWA region; promoting the application of energy efficiency measures in selected ESCWA countries; strengthening national capacities in the ESCWA region on developing green production sectors; provision of support to ESCWA member countries in the field of water resources management; provision of support to ESCWA member countries in the field of water supply and sanitation.

Table 22.12 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	5 839.0	5 564.4	25	24
Non-post	384.6	374.6	—	—
Subtotal	6 223.6	5 939.0	25	24
Extrabudgetary	**1 948.4**	**2 824.8**	—	—
Total	8 172.0	8 763.8	25	24

22.42 The amount of $5,564,400 under posts would provide for the continued funding of 24 posts (1 D-1, 4 P-5, 4 P-4, 3 P-3, 2 P-2, 10 Local level) as indicated in the table above. The Sustainable Development and Productivity Division comprises the Office of the Chief (1 D-1, 1 P-5, 2 Local level), the Water Resources Section (1 P-5, 2 P-4, 1 P-2, 3 Local level), the Energy Section (1 P-5, 1 P-4, 2 P-3, 2 Local level) and the Production Sectors Section (1 P-5, 1 P-4, 1 P-3, 1 P-2, 3 Local level). The decrease of $274,600 compared with the previous biennium relates to the proposed redeployment of a post of Economic Affairs Officer (P-3) in the Water Resources Section to subprogramme 7 as a result of redistribution of responsibilities among the existing staff of the Section.

22.43 The non-post requirements of $374,600 would be required for other personnel costs, consultants, expert group meetings and travel of staff. The decrease of $10,000 compared with the previous biennium is attributable to lower requirements for consultants as a result of greater use of in-house capacity where possible.

22.44 Extrabudgetary resources of $2,824,800 would provide for: (a) support for networking on integrated water resources management; (b) support to member countries in the field of water supply and sanitation; (c) assessment of the impact of climate change on water resources and socio-economic vulnerability in the Arab region; and (d) rural electrification using wind energy in selected countries of the ESCWA region. The projected increase in extrabudgetary resources is a result of anticipated new funding for projects on water resources.

Subprogramme 2
Social development

Resource requirements (before recosting): $5,522,200

22.45 Substantive responsibility for subprogramme 2 is vested in the Social Development Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.13 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance the capacity of member countries to adopt social policies and institutional mechanisms that promote an equitable and inclusive process of social development, taking into consideration regional specificities

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened national capacity to develop a rights-based social policy that promotes social integration, including for vulnerable groups	(a) (i) Increased number of national institutions that generate knowledge and information on vulnerability and vulnerable groups, with ESCWA assistance *Performance measures* 2008-2009: 4 national institutions Estimate 2010-2011: 6 national institutions Target 2012-2013: 8 national institutions (ii) Increased number of evidence-based policies and programmes on social integration initiated by member countries, with ESCWA assistance *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 policies and programmes
(b) Enhanced capacity of member countries to address the integration of various sociodemographic groups, in particular youth, the elderly and labour migrants, in the process of development	(b) (i) Total number of countries responding, with ESCWA assistance, to the World Programme of Action on Youth *Performance measures* 2008-2009: 3 countries Estimate 2010-2011: 6 countries Target 2012-2013: 8 countries

	(ii) Increased number of measures and policy provisions adopted by member countries to integrate ageing and labour mobility priorities in development plans and programmes *Performance measures* 2008-2009: 6 measures/policy provisions Estimate 2010-2011: 8 measures/policy provisions Target 2012-2013: 10 measures/policy provisions
(c) Enhanced partnership between Governments and civil society organizations in designing, implementing and monitoring development policies, including social policies, and related programmes and projects	(c) (i) Increased number of advisory processes, networks and agreements on the approaches to participatory social development, local development, and related capacity-building programmes, supported by ESCWA *Performance measures* 2008-2009: 8 advisory processes, networks and agreements Estimate 2010-2011: 11 advisory processes, networks and agreements Target 2012-2013: 14 advisory processes, networks and agreements (ii) Increased number of instances in which civil society organizations and other institutions are consulted in the process of design, implementation and monitoring of policies by Governments, with ESCWA assistance *Performance measures* 2008-2009: 2 reported cases/instances Estimate 2010-2011: 6 reported cases/instances Target 2012-2013: 10 reported cases/instances

External factors

22.46 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries remain committed to achieving the internationally agreed

development goals and continue to support activities that promote comprehensive social development; (b) extrabudgetary resources are commensurate with planned activities; and (c) there is a minimum level of political stability and a secure working environment.

Outputs

22.47 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission of the eighth session of the Committee on Social Development;

(ii) Committee on Social Development:

a. Substantive servicing of the ninth session of the Committee (6);

(iii) Parliamentary documentation: good practices in adopting the ESCWA participatory approach in selected ESCWA countries; planning for the aged in the ESCWA region within the context of the Madrid International Plan of Action on Ageing; social integration policies in the ESCWA region;

(iv) Ad hoc expert group meetings on: Arab forum on the role of the civil society institutions in the provision of social services; commitment to the Millennium Development Goals beyond 2015: focus on Goal 1 (targets poverty, employment and hunger); policy implications of age structural changes in the ESCWA region; social development participation mechanisms in the ESCWA region;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: "Integrated Social Policy Report No. 5: roles and responsibilities of public, private and civil actors in social policy"; "Population and Development Report No. 6: socio-economic implications of age-structural transformation in the ESCWA region";

(ii) Non-recurrent publications: comparative analysis of regional and international experiences with institutional change favouring civil society participation in the public policy process;

(iii) Booklets, fact sheets, wallcharts, information kits: information kit on effective indicators for measuring public-civic participation; pamphlet on the work of ESCWA in the area of social integration; pamphlets to the forty-sixth session of the Commission on Population and Development on the ESCWA mission and its work in the area of population and development; pamphlets on the special themes of the fiftieth session of the Commission on Social Development; social development bulletins (4);

(iv) Technical material: e-discussion on the outline of the Social Policy Report No. 5: roles and responsibilities of public, private and civil actors in social policy; e-seminar on democracy and participation; e-seminar on participation and conflict prevention; maintenance and updating of the ESCWA portal on participatory development in Western Asia (2); maintenance and updating of the Social Development Division home page (2); maintenance and updating of the United Nations Population and Information Network (POPIN) website (2); paper on the role of the private sector in the provision of social services; report on social development participation mechanisms in the ESCWA region; social policy briefs; the demographic profiles of the Arab countries; working paper series;

(v) Contribution to joint outputs: substantive contribution to the ESCWA flagship publication: Survey of economic and social developments in the ESCWA region (social chapters) (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: advisory services conducted by staff members at the request of member countries to provide guidance on and promote greater awareness of participatory development and local development mechanisms and instruments;

(ii) Training courses, seminars and workshops: workshop on pro-poor development approaches in the ESCWA region;

(iii) Field projects: operationalizing ESCWA participatory approach in public policy processes in ESCWA countries; regional initiative on youth employment; strengthening capacities of policymakers in the ESCWA region to formulate national youth policies and plans of action: responding to the World Programme of Action for Youth; strengthening social protection in Asia and the Pacific.

Table 22.14 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	5 331.7	5 294.4	23	23
Non-post	370.6	227.8	—	—
Subtotal	**5 702.3**	**5 522.2**	**23**	**23**
Extrabudgetary	359.8	547.7	—	—
Total	**6 062.1**	**6 069.9**	**23**	**23**

22.48 The amount of $5,294,400 under posts would provide for the continued funding of 23 posts (1 D-1, 3 P-5, 4 P-4, 3 P-3, 3 P-2, 9 Local level) as indicated in the table above. The Social Development Division comprises the Office of the Chief (1 D-1, 1 P-3, 2 Local level), the Social Policies Section (1 P-5, 1 P-4, 2 P-2, 3 Local level), the Social Participatory Development Section (1 P-5, 2 P-4, 1 P-3, 2 Local level) and the Population and Social Development Section (1 P-5, 1 P-4, 1 P-3, 1 P-2, 2 Local level). The decrease of $37,300 compared with the previous biennium relates to the proposed downward classification of a post of Social Affairs Officer from the P-4 level to the P-3 level in the Office of the Chief as a result of rationalizing and streamlining of the post structure.

22.49 The requirements for non-post resources in the amount of $227,800 would provide for other personnel costs, consultants, expert group meetings and travel of staff. The reduced requirement of $142,800 compared with the previous biennium is due to fewer expert group meetings, reduced reliance on consultants and a critical consideration of participation at various meetings.

22.50 Extrabudgetary resources amounting to $547,700 would: (a) reinforce ESCWA work on mitigating the problem of youth unemployment in the Arab region; (b) contribute to providing qualitative information on and facilitating the exchange of experience of private social foundations in the ESCWA region; and (c) promote pro-poor development approaches with a focus on vulnerable groups in the region. The projected increase in extrabudgetary resources is a result of anticipated new funding for projects on social policy, youth and urban observatories.

Subprogramme 3
Economic development and integration

Resource requirements (before recosting): $7,190,200

22.51 Substantive responsibility for subprogramme 3 is vested in the Economic Development and Globalization Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.15 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve economic development and accelerate the attainment of the Millennium Development Goals through appropriate macroeconomic policies, adequate financing for development and the promotion of regional integration, including transport and trade facilitation

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member countries to formulate and implement policies and measures recommended in the Monterrey Consensus and the Doha Declaration on Financing for Development, taking into consideration the consequences of the global economic and financial crisis	(a) (i) Increased number of policies and measures adopted by member countries to implement the Monterrey Consensus and the Doha Declaration on Financing for Development, taking into consideration the consequences of the global economic and financial crisis, with ESCWA assistance, through training, advisory services and technical assistance *Performance measures* 2008-2009: 15 policies and measures Estimate 2010-2011: 18 policies and measures Target 2012-2013: 21 policies and measures (ii) Increased number of policies and agreements adopted by member countries for promoting regional integration, with ESCWA assistance, through training, advisory services and technical assistance *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 policies and measures

(b) Enhanced capacity of member countries to continue the implementation of the international transport agreements concluded within ESCWA for the enhancement of regional integration, as well as the other various components of the Integrated Transport System in the Arab Mashreq, including institutional frameworks, transport and trade facilitation, and road traffic safety	(b) (i) Increased number of actions taken by member countries to accelerate and enhance regional integration through the implementation of the United Nations international transport agreements concluded within ESCWA on road, railway and maritime transport *Performance measures* 2008-2009: 31 policies and measures Estimate 2010-2011: 32 policies and measures Target 2012-2013: 34 policies and measures (ii) Increased number of policy measures taken by member countries, based on ESCWA recommendations, to facilitate intraregional transport and trade among member countries, including the implementation of the single window initiative, and the establishment and activation of the national transport and trade facilitation committees *Performance measures* 2008-2009: 9 policies and measures Estimate 2010-2011: 10 policies and measures Target 2012-2013: 11 policies and measures (iii) Increased number of measures taken by member countries, based on ESCWA recommendations, to improve road traffic safety *Performance measures* 2008-2009: 6 measures Estimate 2010-2011: 7 measures Target 2012-2013: 8 measures

(c) Enhanced capacity of member countries to negotiate and implement subregional, regional and multilateral trade agreements designed to increase international trade	(c) (i) Increased number of requests for technical assistance, including advisory services in trade policy and negotiations, to which ESCWA is able to respond positively *Performance measures* 2008-2009: 3 requests Estimate 2010-2011: 4 requests Target 2012-2013: 5 requests (ii) Increased percentage of follow-up survey responses where member countries acknowledged that they benefited from ESCWA analytical outputs and capacity-building services in trade policy and trade negotiations *Performance measures* 2008-2009: not applicable Estimate 2010-2011: 20 per cent Target 2012-2013: 30 per cent
(d) Enhanced capacity of member countries in the region in designing and implementing suitable macroeconomic policies and strategies for sustainable economic growth, employment creation and poverty alleviation	(d) (i) Increased percentage of stakeholders in the region that, through follow-up surveys, acknowledge benefits from ESCWA analytical outputs in the area of macroeconomic policies and development strategies in designing and implementing suitable macroeconomic policies and development strategies for sustainable economic growth, employment creation and poverty alleviation *Performance measures* 2008-2009: 50 per cent Estimate 2010-2011: 55 per cent Target 2012-2013: 60 per cent (ii) Increased number of macroeconomic policies and development strategies adopted by member countries based on ESCWA analytical work in these areas *Performance measures* 2008-2009: not applicable

	Estimate 2010-2011: not applicable Target 2012-2013: 2 macroeconomic policies and development strategies
(e) Strengthened capacity of policymakers in member countries and other stakeholders to design and implement policies and instruments to achieve diversified economies and create effective national and regional value chains	(e) (i) Increased number of policy measures taken by member countries, based on ESCWA recommendations, to diversify their national economy and create effective value chains *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 policy measures (ii) Increased number of requests for technical assistance, including advisory services, in economic policy and strategic planning, that ESCWA is able to respond to positively *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 requests

External factors

22.52 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are willing to increase their subregional and regional cooperation and integration; (b) there are no significant shortfalls in extrabudgetary funding; (c) the political situation in the region does not deteriorate further; (d) up-to-date and reliable economic and transport statistics are made available; and (e) the regional stakeholders have access to information technology facilities.

Outputs

22.53 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report of the twelfth and thirteenth sessions of the Committee on Transport; report of the seventh session of the Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development in the Countries of the ESCWA Region; report on policy options on key macroeconomic issues; report on the progress towards the attainment of Millennium Development Goals in the Arab region;

(ii) Technical Committee on Liberalization of Foreign Trade, Economic Globalization and Financing for Development in the Countries of the ESCWA Region:

a. Substantive servicing of meetings: substantive servicing of the eighth session of the Technical Committee (4);

b. Parliamentary documentation: follow-up report on the Doha Conference on Financing for Development; report on trade policy formulation and productive capacity;

(iii) Committee on Transport:

a. Substantive servicing of the thirteenth and fourteenth sessions of the Committee (12);

(iv) Parliamentary documentation: follow-up report on the implementation of the United Nations international transport conventions concluded within ESCWA; report on the National Transport and Trade Facilitation Committees in the ESCWA region;

(v) Ad hoc expert group meetings on: assessment of the progress made in the implementation of the Monterrey Consensus and the outcome of the Doha International Conference by ESCWA member countries and preparing member countries for the 2013 United Nations International Conference on Financing for Development; high priority issues related to financing for development: regional cooperation; regional economic situation and policy assessment, including diversification (2); regional integration: an economic perspective; trade and development in the ESCWA region: South-South cooperation; transport and trade facilitation in the ESCWA region; trends, challenges and emerging issues in the attainment of the Millennium Development Goals (2); global economy, regional integration and national trade policies; diversified economic policy formulation and its positive impact in the ESCWA region;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: progress report on the implementation of the Monterrey Consensus and the Doha Declaration on Financing for Development; regional Millennium Development Goals report (2013); *Survey of Economic and Social Developments in the ESCWA Region* 2011-2012; *Survey of Economic and Social Developments in the ESCWA Region* 2012-2013;

(ii) Non-recurrent publications: ESCWA foreign direct investment report; enhancing fiscal capacity in the attainment of the Millennium Development Goals; high-priority issues related to financing for development: post-financial crisis — foreign direct investment, debt and development; proposed economic diversification policies and strategies in the ESCWA region; regional cooperation and the Millennium Development Goals; trade and development in the ESCWA region: regional cooperation — the World Trade Organization and market access; transport and trade facilitation: behind the border facilitation — procedures and possible actions;

(iii) Booklets, fact sheets, wallcharts, information kits: booklet on trade facilitation initiatives in the region; fact sheets on trade indices and trade indicators in the ESCWA region; information kit on the status of implementation of trade agreements in the ESCWA region;

(iv) Special events: launching of the regional Millennium Development Goals report; launching of the *Survey of Economic and Social Development in the ESCWA Region*

2011-2012; launching of the *Survey of Economic and Social Development in the ESCWA Region* 2012-2013;

(v) Technical material: establishing and updating a web page on Arab Millennium Development Goals (2); maintenance and updating of the ESCWA home page on economic development and globalization (2); regional economic forecasts (2); working paper series on financial development issues, trade, the Millennium Development Goals and economic development;

(vi) Substantive servicing of inter-agency meetings: organizing meeting for the Thematic Working Group on Arab Millennium Development Goals (ESCWA, United Nations agencies and League of Arab States) (2);

(vii) Contribution to joint outputs: contribution to the Organization for Economic Cooperation and Development annual report on aid for trade statistics (2); regional inputs to Department of Economic and Social Affairs annual publication: *World Economic Situation and Prospects* (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Training courses, seminars and workshops: training workshops on bilateral investment agreements, foreign direct investment outflows, double taxation avoidance and debt management for ESCWA Government officials;

(ii) Field projects: facilitating effective integration of developing countries in the global economy through aid for trade schemes; strengthening capacities in the ESCWA region to negotiate bilateral investment treaties.

Table 22.16 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	6 847.2	6 615.8	30	28
Non-post	574.4	574.4	—	—
Subtotal	**7 421.6**	**7 190.2**	**30**	**28**
Extrabudgetary	188.1	30.0	—	—
Total	**7 609.7**	**7 220.2**	**30**	**28**

22.54 The amount of $6,615,800 under posts would provide for the continued funding of 28 posts (1 D-1, 4 P-5, 7 P-4, 3 P-3, 2 P-2, 11 Local level) as indicated in the table above. The Economic Development and Globalization Division comprises the Office of the Chief (1 D-1, 1 P-5, 1 Local level), the Economic Analysis Section (1 P-5, 3 P-4, 1 P-3, 3 Local level), the Development Policy Section (1 P-5, 2 P-4, 1 P-3, 1 P-2, 3 Local level), and the Regional Integration Section (1 P-5, 2 P-4, 1 P-3, 1 P-2, 4 Local level). The decrease of $231,400 compared with the previous biennium relates to the abolition of two Local level posts of Team Assistant, one each in the Economic Analysis Section and the Regional Integration Section, as a result of realignment and redistribution of responsibilities within the Division.

22.55 The requirements for non-post resources in the amount of $574,400 would be required for other personnel-related costs, consultants, expert group meetings and travel of staff.

22.56 Extrabudgetary resources amounting to $30,000 would be utilized for training workshops on bilateral investment agreements. The projected decrease in extrabudgetary resources compared with the previous biennium is due to the lack of firm commitments for new funding at this stage.

Subprogramme 4
Information and communication technology for regional integration

Resource requirements (before recosting): $4,271,900

22.57 Substantive responsibility for subprogramme 4 is vested in the Information and Communication Technology Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.17 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To narrow the digital divide and build an inclusive, people-centred and development-oriented information society and knowledge-based economy in the ESCWA region in accordance with the outcomes of the World Summit on the Information Society and with internationally agreed development goals and objectives, including the Millennium Development Goals

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Perceptible progress towards the development of knowledge-based economies in ESCWA member countries, substantiated by the formulation and implementation of pertinent policies and strategies	(a) (i) Increased number of member countries formulating and/or reformulating information and communications technology (ICT) policies and implementation strategies, with the direct or indirect assistance of ESCWA, that emphasize the development of knowledge-based economies *Performance measures* 2008-2009: 2 member countries Estimate 2010-2011: 4 member countries Target 2012-2013: 8 member countries (ii) Increased number of member countries collecting reliable and gender-sensitive data, and developing indicators aimed at measuring the impact of ICT on socio-economic development, with ESCWA assistance

		Performance measures 2008-2009: not applicable Estimate 2010-2011: 2 measures Target 2012-2013: 4 measures
		(iii) Increased number of regional initiatives for the development of enabling environments towards a knowledge society achieved through partnerships and ICT applications, with ESCWA assistance *Performance measures* 2008-2009: 2 regional initiatives Estimate 2010-2011: 4 regional initiatives Target 2012-2013: 6 regional initiatives
(b) Enhanced capacity towards competitiveness of the ICT sector in the region on the production and service delivery levels, with special focus on partnerships, research, development and innovation	(b)	(i) Increased number of national and regional action plans implemented by ESCWA member countries for the development of a productive and competitive ICT sector and e-services, with ESCWA assistance *Performance measures* 2008-2009: 4 national and regional action plans Estimate 2010-2011: 6 national and regional action plans Target 2012-2013: 9 national and regional action plans
		(ii) Increased number of national and regional initiatives and partnerships aimed at improving research, development and innovation in the ICT sector, with ESCWA assistance *Performance measures* 2008-2009: 1 national and regional initiative and partnership Estimate 2010-2011: 3 national and regional initiatives and partnerships Target 2012-2013: 6 national and regional initiatives and partnerships

(c) Enhanced national and regional capacity in science, technology and innovation to achieve sustainable development	(c) (i) Increased number of member countries effectively using technology transfer for socio-economic development *Performance measures* 2008-2009: 2 member countries Estimate 2010-2011: 6 member countries Target 2012-2013: 9 member countries (ii) Increased number of member countries adopting national science, technology and innovation policies and strategies *Performance measures* 2008-2009: 5 member countries Estimate 2010-2011: 7 member countries Target 2012-2013: 9 member countries

External factors

22.58 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) extrabudgetary resources are made available to the Commission in a timely manner for its operational activities; and (b) the political stability is sufficient to facilitate a cooperative environment among member countries in the region as well as effective implementation of technical cooperation.

Outputs

22.59 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the ESCWA Technology Centre for Development; report to the Commission on the follow-up to the World Summit on the Information Society Tunis Agenda: implementation of the plans of actions in respect of the progress achieved in member countries and the efforts exerted by ESCWA in that regard;

(ii) Ad hoc expert group meetings on: role of ICT in socio-economic development; sixth meeting of the Consultative Committee on Scientific and Technological Development and Technological Innovation; regional research and development in the ICT sector;

(iii) Assistance to representatives, rapporteurs: provision of substantive support and assistance to LAS and its organization on ICT policies and strategies; Internet governance and Arabic domain names (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: regional profile of the information society in Western Asia 2013; review of information and communication technologies and development, issues 17, 18, 19 and 20;

(ii) Non-recurrent publications: impact of selected e-services on socio-economic development; regional competitiveness of the ICT sector in ESCWA member countries;

(iii) Booklets, fact sheets, wallcharts, information kits: brochure on information and communication technologies and development; brochure on the ESCWA Technology Centre; leaflet on digital Arabic content industry; leaflet on information society portal for the ESCWA region; leaflet on the regional profile; leaflet on information society in the ESCWA region;

(iv) Technical material: development and refinement of Arabic terminology in the field of ICT (2); impact of ICT on Arab youth; information society portal update and maintenance (2); maintenance of the ESCWA home page on ICT (2); national profiles of the information society in Western Asia 2013; progress on the implementation of ICT policies and strategies in the ESCWA region; status of digital Arabic content industry in the region;

(v) Contribution to joint outputs: ICT for regional integration: contribution to the flagship publication on regional integration; ICT impact: contribution to the flagship publication on the Millennium Development Goals: the day after 2015; information economy: contribution to the flagship publication on Arab States 2025;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: academy of ICT essentials for Government leaders in the ESCWA region; provision of support to the ESCWA Technology Centre.

Table 22.18 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	4 138.4	4 022.7	17	16
Non-post	275.1	249.2	—	—
Subtotal	**4 413.5**	**4 271.9**	**17**	**16**
Extrabudgetary	60.7	—	—	—
Total	**4 474.2**	**4 271.9**	**17**	**16**

22.60 The amount of $4,022,700 under posts would provide for the continued funding of 16 posts (1 D-1, 3 P-5, 3 P-4, 2 P-3, 1 P-2, 1 National Officer, and 5 Local level) as indicated in the table above. The Information and Communications Technology Division comprises the Office of the Chief (1 D-1, 1 Local level), the ICT Policies Section (1 P-5, 2 P-4, 1 P-3, 2 Local level), the ICT Applications Section (1 P-5, 1 P-4, 1 P-3, 1 P-2, 2 Local level) and the ESCWA Technology Centre (1 P-5, 1 National Officer). The decrease in requirements of $115,700 compared with the previous biennium relates to the abolition of a Local level post of Team Assistant in the Office of the Chief as a result of the realignment and redistribution of responsibilities within the Division.

22.61 The requirements under non-post resources of $249,200 would provide for other personnel-related costs, consultants, expert group meetings and travel of staff. The decrease of $25,900 compared with the previous biennium relates to fewer expert group meetings to be organized during the biennium 2012-2013.

22.62 No extrabudgetary resources have been estimated for the biennium 2012-2013 owing to the lack of firm commitments for new funding at this stage.

Subprogramme 5
Statistics for evidence-based policymaking

Resource requirement (before recosting): $3,869,800

22.63 Substantive responsibility for subprogramme 5 is vested in the Statistics Division. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.19 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the production, harmonization and dissemination of quality demographic, social, economic and environmental indicators, including indicators on societal development and progress towards development goals, gender-disaggregated data and gender-sensitive indicators, in order to facilitate evidence-based policymaking by national and international decision makers and civil society

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progress in improving the national institutional framework for official statistics, particularly in conflict-stricken countries and those that are less statistically developed	(a) (i) Increased number of ESCWA member countries expressing their commitment to the Fundamental Principles of Official Statistics *Performance measures* 2008-2009: 6 countries Estimate 2010-2011: 10 countries Target 2012-2013: 14 countries (ii) Increased number of measures taken by ESCWA member countries to improve their national institutional framework for official statistics, with ESCWA assistance *Performance measures* 2008-2009: 4 measures Estimate 2010-2011: 8 measures Target 2012-2013: 12 measures

(b) Enhanced capacity of national statistical offices to produce and disseminate relevant, timely, reliable and comparable social, economic and environmental statistics and indicators, including gender-disaggregated data, in compliance with global international standards and recommendations, particularly in conflict-stricken countries and those that are less statistically developed	(b) Increased number of ESCWA member countries adopting new or revised international statistical standards (the System of National Accounts (SNA) and foundational socio-economic classifications), with particular emphasis on conflict-stricken countries and those that are less statistically developed, with ESCWA assistance *Performance measures* 2008-2009: not applicable Estimate 2010-2011: 8 countries Target 2012-2013: 12 countries
(c) Increased Government capacity to produce high-quality data on key sociodemographic, economic and environmental indicators, including indicators on development (societal development and progress towards the Millennium Development Goals), gender-disaggregated data and gender-sensitive indicators, as well as to enhance the capacity of decision makers and civil society to use this data	(c) (i) Increased number of member countries that provide at least 60 per cent of core indicators for the ESCWA statistical database *Performance measures* 2008-2009: 7 countries Estimate 2010-2011: 10 countries Target 2012-2013: 14 countries (ii) Increased number of database queries to online ESCWA statistical databases *Performance measures* 2008-2009: not applicable Estimate 2010-2011: 200 queries Target 2012-2013: 300 queries

External factors

22.64 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there are no significant shortfalls in extrabudgetary resources for statistical capacity-building; (b) the regional and international organizations active in official statistics in the region willingly cooperate with ESCWA; (c) the ESCWA Statistical Committee assumes its steering role in setting priorities and providing a strategic direction; and (d) there is a minimum of political stability and a secure working environment, with political stability being sufficient to facilitate a cooperative environment among member countries in the region and enable the effective implementation of technical cooperation.

Outputs

22.65 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report on the tenth session of the Statistical Committee;

(ii) Statistical Committee:

a. Substantive servicing of the tenth session of the Statistical Committee (6); substantive servicing of the Bureau of the Statistical Committee (2);

b. Parliamentary documentation: report on progress in demographic and social statistics, including gender statistics and development indicators; report on progress in economic statistics, including energy statistics and environment statistics;

(iii) Ad hoc expert group meetings on: national accounts and economic statistics; demographic statistics; environment and energy statistics for sustainable development; gender statistics; data quality; working group of the Statistical Committee (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Arab society: compendium of social indicators*; *Bulletin on Industrial Statistics for the Arab Countries*; *Bulletin on National Accounts in the ESCWA Region* (2); *Bulletin on Population and Vital Statistics* (2); *Compendium of Environment Statistics in the ESCWA Region*; *External Trade Bulletin of the ESCWA Region* (2); *Statistical Abstract of the ESCWA Region* (2);

(ii) Non-recurrent publications: study on demographic statistics; study on selected methodological issues in economic statistics;

(iii) Booklets, fact sheets, wallcharts, information kits: ESCWA country profiles (2); gender in figures in the ESCWA region; statistics newsletter (2);

(iv) Technical material: maintenance and update of the ESCWA Statistical Information System and online data sets (2); maintenance and update of the ESCWA home page on statistics (including virtual library, best practices, standards and classification, meetings and documentation) (2); maintenance and update of the e-glossary on statistical terms (2);

(v) Contribution to joint outputs: monitoring the Millennium Development Goals: statistical contribution to the flagship publication on the Millennium Development Goals beyond 2015; statistics on Arab States: contribution to the flagship publication on Arab States in 2025; statistics on regional integration: contribution to the flagship publication on regional integration;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of support in improving the production, analysis and dissemination of social and demographic, economic and environmental statistics with a view to adopting new or revised international statistical standards;

(ii) Field projects: global implementation and outreach for the system of national accounts; International Comparison Programme; project on strengthening the use of statistical information in support of progress towards internationally agreed development goals in the ESCWA region; regional project for strengthening the statistical capacity of ESCWA member countries in energy statistics and energy balance.

Table 22.20 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	3 646.5	3 646.5	16	16
Non-post	223.3	223.3	—	—
Subtotal	**3 869.8**	**3 869.8**	**16**	**16**
Extrabudgetary	350.0	150.0	—	—
Total	**4 219.8**	**4 019.8**	**16**	**16**

22.66 The amount of $3,646,500 under posts provides for the continued funding of 16 posts (1 D-1, 2 P-5, 2 P-4, 3 P-3, 1 P-2, 7 Local level) as indicated in the table above. The Statistics Division comprises the Office of the Chief (1 D-1, 1 Local level), the Economic Statistics Section (1 P-5, 2 P-4, 1 P-3, 3 Local level) and the Social Statistics Section (1 P-5, 2 P-3, 1 P-2, 3 Local level).

22.67 The requirements under non-post resources of $223,300 would provide for other personnel-related costs, consultants, expert group meetings and travel of staff.

22.68 Extrabudgetary resources of $150,000 are intended to strengthen the capacity of statisticians for evidence-based policymaking in the region in the priority areas identified by the Statistical Committee and provide forums and networks for statisticians to exchange information and experience in statistical work and methods which would lead to enhancement of statistical capacity in the region. The projected decrease in extrabudgetary resources compared with the previous biennium is due to the lack of firm commitments for new funding at this stage.

Subprogramme 6
Advancement of women

Resource requirement (before recosting): $2,673,100

22.69 Substantive responsibility for subprogramme 6 is vested in the ESCWA Centre for Women. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.21 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To reduce gender imbalances, encourage exchange of lessons learned among member countries and contribute to increased respect of the rights of women in line with international conventions and conferences

Expected accomplishments of the Secretariat	**Indicators of achievement**
(a) Enhanced knowledge and capacity of national machineries for women to implement and monitor the implementation of the	(a) (i) Increased number of initiatives (strategies, policies and programmes) for the advancement of women, designed by

Convention on the Elimination of All Forms of Discrimination against Women and be effective agents in promoting a positive role for women in the socio-economic and political development of their societies	national machineries for women with ESCWA assistance, are adopted and implemented in their respective countries *Performance measures* 2008-2009: 10 initiatives Estimate 2010-2011: 16 initiatives Target 2012-2013: 20 initiatives (ii) Increased number of national machineries for women showing improved reporting on periodical reports submitted to the Committee on the Elimination of Discrimination against Women *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 3 national monitoring mechanisms with improved reporting
(b) Strengthened capacity of member countries to mainstream gender in national policies, plans, statistics and programmes	(b) (i) Increased number of initiatives undertaken by Governments, with support from ESCWA, to mainstream gender in selected pilot ministries and their respective policy papers, structure, programmes and disseminated information *Performance measures* 2008-2009: 14 initiatives Estimate 2010-2011: 16 initiatives Target 2012-2013: 20 initiatives (ii) Increased number of gender-disaggregated data sets, including gender analysis publications, developed by member countries with support from ESCWA *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 3 publications

(c) Strengthen the capacity of member countries in fighting gender-based violence	(c) (i) Increased number of initiatives by member countries to raise awareness of gender-based violence in the society *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 3 initiatives (ii) Increased number of plans, programmes and strategies produced with support from ESCWA that include measures to fight gender-based violence *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 2 initiatives

External factors

22.70 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries remain committed to implementing the internationally agreed conventions and development goals; (b) there is political will for enhancing the role of national mechanisms and to strengthen dialogue with civil society; and (c) the political situation is stable to permit the developments.

Outputs

22.71 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Commission for Western Asia: parliamentary documentation: report to the Commission on the fifth session of the Committee on Women;

(ii) Committee on Women:

a. Substantive servicing of the sixth session of the Committee (6);

b. Parliamentary documentation: review of the status of gender mainstreaming in Government institutions in ESCWA member countries; thematic key development issues concerning the advancement of women in the Arab region: the use of education and ICT to empower women in the ESCWA region;

(iii) Ad hoc expert group meetings on: addressing the barriers hindering women's economic participation in the ESCWA region (in coordination with ILO and UN-Women); assessment of the status of gender mainstreaming in Government institutions in selected ESCWA countries; innovative approaches for promoting women's political representation in the ESCWA region (in coordination with the Economic Commission for Africa (ECA), the United Nations Development Programme (UNDP), and UN-Women); policies to

empower women in the ESCWA region: a life cycle approach (in cooperation with LAS-Arab Women Organization (AWO)-Center of Arab Women for Training and Research (CAWTAR));

(b) Other substantive activities (regular budget):

(i) Recurrent publications: ESCWA/LAS-AWO-CAWTAR joint study on the status of Arab women: policies to empower women in the ESCWA region — a life cycle approach; women and development series: assessment of the status of gender mainstreaming in Government institutions in selected ESCWA countries;

(ii) Non-recurrent publications: addressing the barriers hindering women's economic participation in the ESCWA region (in coordination with the International Labour Organization and UN-Women); innovative approaches for promoting women's political representation in the ESCWA region (in coordination with ECA, UNDP and UN-Women); success stories and best practices in multisectoral partnership to combat gender-based violence in selected ESCWA countries (in coordination with Oxfam); trafficking of women and children in selected ESCWA member States: a regional perspective (in coordination with the United Nations Office on Drugs and Crime);

(iii) Booklets, fact sheets, wallcharts, information kits: information kit for the sixth session of the Committee on Women; poster for the sixth session of the Committee on Women;

(iv) Special events: launching of the ESCWA/LAS-AWO-CAWTAR joint study on the status of Arab women: policies to empower women in the ESCWA region — a life cycle approach;

(v) Technical material: ESCWA Centre for Women *Gender Newsletter* (8); maintenance and updating of the ESCWA Centre of Women house page; economic and social situation of Palestinian women;

(vi) Contribution to joint outputs: contribution to the ESCWA joint flagship publication on commitment to the Millennium Development Goals: day after 2015; contribution to the ESCWA joint flagship publication on regional integration; contribution to the joint flagship publication on Arab States 2025;

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: gender mainstreaming and follow-up on implementation of the Beijing Platform of Action, international conventions and resolutions on gender equality and the empowerment of women;

(ii) Training courses, seminars and workshops: training workshop for members of the national machineries for women on the formulation of national action plans to support the implementation of Security Council resolution 1325 (2000) on women, peace and security; training workshop on strengthening legislative frameworks to address all forms of violence against women;

(iii) Field projects: strengthening mechanisms for gender equality and the empowerment of women in cooperation with the Department of Economic and Social Affairs.

Table 22.22 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	2 215.7	2 460.4	10	11
Non-post	166.6	212.7	—	—
Subtotal	**2 382.3**	**2 673.1**	**10**	**11**
Extrabudgetary	1 578.9	34.3	—	—
Total	**3 961.2**	**2 707.4**	**10**	**11**

22.72 The amount of $2,460,400 under posts would provide for the funding of 11 posts (1 D-1, 1 P-5, 2 P-4, 2 P-3, 1 P-2, four Local level) as indicated in the table above. The increased requirements amounting to $244,700, compared with the previous biennium, relate to the proposed establishment of the post of Head of Division (D-1) in response to the draft resolution of the Commission (E/ESCWA/RES/L.295) of 20 May 2010, wherein the Commission requests the secretariat of ESCWA to complete the administrative measures relating to the upgrade of the current Centre for Women to the level of a division. The draft resolution was considered by the Economic and Social Council at its substantive session in 2010 and the secretariat submitted an oral statement of programme budget implications stating that financial implications for the biennium 2012-2013 would be considered in accordance with established budgetary procedures in the context of the proposed programme budget for the biennium 2012-2013. However, the Council decided to defer consideration of the draft resolution to its substantive session in 2011. In the meantime, the proposal to upgrade the current Centre for Women to the level of a division, together with the related resources, is being put forward in anticipation of a favourable decision. Should the decision be contrary to the assumption made herein, the General Assembly would be advised accordingly through appropriate mechanisms.

22.73 The incumbent of the proposed new post would be responsible for the overall management of the division and would formulate and implement the substantive work of the division, coordinate with other divisions and entities, and represent the division at international, regional and national meetings.

22.74 The requirements under non-post resources of $212,700 would provide for other personnel related costs, consultants, expert group meetings and travel of staff. The increase of $46,100 compared with the previous biennium is related mainly to the engagement of consultants for two additional non-recurrent publications and the higher number of participants in connection with the convening of four expert group meetings, as reflected in paragraph 22.71 (a) (iii).

22.75 Extrabudgetary resources of $34,300 would be used for such technical cooperation activities as workshops and field projects to strengthen the capacity of Government officials, non-governmental organizations and civil society organizations in gender mainstreaming and the implementation of the Convention on the Elimination of All Forms of Discrimination against Women. The projected decrease in extrabudgetary resources compared with the previous biennium is due mainly to the expected completion of a project in 2010-2011 and the lack of firm commitments for new funding at this stage.

Subprogramme 7
Conflict mitigation and development

Resource requirement (before recosting): $2,787,700

22.76 Substantive responsibility for subprogramme 7 is vested in the Emerging and Conflict-related Issues Section. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 18 of the strategic framework for the period 2012-2013 (A/65/6/Rev.1).

Table 22.23 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To mitigate the impact of conflict and its spillover effects on people and development in the ESCWA region

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced capacity of member countries to identify, formulate, adopt and implement recovery and peacebuilding policies, strategies and mechanisms geared towards the structural prevention of conflict, mitigating its impact on development, addressing its regional spillover effects and the ramifications of emerging global issues	(a) (i) Increased number of policies, strategies and mechanisms identified and/or adopted by member countries and civil society dedicated to the structural prevention of conflict and mitigating its impact on development, with ESCWA assistance *Performance measures* 2008-2009: 2 policies, strategies and mechanisms Estimate 2010-2011: 3 policies, strategies and mechanisms Target 2012-2013: 4 policies, strategies and mechanisms (ii) Increased percentage of civil servants and civil society representatives acknowledging, through follow-up survey responses, having benefited from ESCWA analytical activities and/or outputs dedicated to the formulation of national and regional peacebuilding and conflict mitigation policies, strategies and mechanisms that promote development *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 55 per cent

(b) Enhanced capacity of member countries to apply good governance models and best practices that strengthen public institutions to pre-empt conflict, achieve reconciliation, peace and attain development goals	(b) Increased number of modern tools and best practices introduced by national stakeholders, in partnership with ESCWA, to strengthen and modernize institutions in conflict-affected countries, with the prospect of enhancing service delivery and mitigating the impact of conflict and its spillover effects *Performance measures* 2008-2009: 2 modern tools and best practices Estimate 2010-2011: 3 modern tools and best practices Target 2012-2013: 4 modern tools and best practices
(c) Establish intergovernmental body on emerging issues and development under crisis	(c) (i) Number of countries attending a meeting of the task force on addressing emerging issues and development under crisis *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 7 representatives of member states participating at the meeting of the task force on addressing emerging issues and development under crisis (ii) Member countries agreeing and endorsing the terms of reference of the intergovernmental body on emerging issues and development under crisis *Performance measures* 2008-2009: not applicable Estimate 2010-2011: not applicable Target 2012-2013: 8 representatives of member States participating at the meeting of the task force on addressing emerging issues and development under crisis agree and endorse the terms of reference of the intergovernmental body

External factors

22.77 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member countries are fully committed to and supportive of the effective implementation of the Secretary General's recommendations on peacebuilding in the immediate aftermath of conflict, the 2005 World Summit Outcome (General Assembly resolution 60/1) recommendations, as well as the timely and adequate implementation of the resolutions of the ESCWA ministerial sessions pertaining to mitigating the impact of conflict on development and regional cooperation under unstable conditions; (b) there is continued and adequate access to beneficiaries, in particular decision makers, in spite of political tensions and conflict in crisis-afflicted countries; and (c) adequate extrabudgetary resources are made available for supporting ESCWA conflict-affected countries.

Outputs

22.78 During the biennium 2012-2013, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Economic and Social Council: parliamentary documentation: report on the economic and social repercussions of the Israeli occupation on the living conditions of the Palestinian people in the occupied Palestinian territory, including Jerusalem, and of the Arab population of the occupied Syrian Golan (2);

(ii) Economic and Social Commission for Western Asia: parliamentary documentation: report on the intergovernmental committee on emerging issues and development in conflict settings; report on the impact of conflict or political crisis on the socio-economic development in the ESCWA region;

(iii) Ad hoc expert group meetings: consultative meeting on establishing the intergovernmental committee on emerging issues and development in conflict settings; governance of property rights in conflict; local governance as a peacebuilding tool in conflict settings; mainstreaming development and aid effectiveness in national strategies in conflict-affected countries; interrelationship between conflict, youth employability and reconciliation; emerging issues and governance: Arab States 2025;

(b) Other substantive activities (regular budget):

(i) Recurrent publications: Governance and peacebuilding (issue 1): Local governance in conflict settings; Trends and impact in conflict settings (issue 3): Property rights, food security and conflict in the ESCWA region;

(ii) Non-recurrent publications: development coordination in conflict-affected countries: enhancing concerned public institutions; mainstreaming conflict-management mechanisms through public sector modernization; youth employability and peacebuilding;

(iii) Booklets, fact sheets, wallcharts, information kits: booklet on land governance; booklet on youth employment, reconciliation and peacebuilding; brochure on local governance and peacebuilding; fact sheets on the socio-economic conditions in the occupied Palestinian territory; information kit on conflict mitigation and development;

(iv) Special events: International Day of Solidarity with the Palestinian People (2);

(v) Technical material: contribution to the United Nations Public Administration Network website (2); enhancing essential services delivery at the local level in conflict settings;

maintenance and updating of the conflict mitigation and development website (2); strengthening development coordination among regional actors in the ESCWA region; working paper series on emerging issues and development in conflict-affected countries: strengthening the resilience of marginalized groups;

(vi) Contribution to joint outputs: contribution to the Department of Economic and Social Affairs/Division for Public Administration (2); contribution to the United Nations country team of five conflict-affected countries (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Field projects: promoting civic values and life skills through education in Iraq; promoting peaceful coexistence among Palestinian youth.

Table 22.24 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	1 825.4	2 547.9	8	11
Non-post	106.3	239.8	—	—
Subtotal	**1 931.7**	**2 787.7**	**8**	**11**
Extrabudgetary	2 592.6	1 295.4	—	—
Total	**4 524.3**	**4 083.1**	**8**	**11**

22.79 The amount of $2,547,900 under posts would provide for the funding of 11 posts (1 D-1, 2 P-5, 2 P-4, 2 P-3, 1 P-2, 3 Local level) as indicated in the table above. The proposed division would comprise the Office of the Chief (1 D-1, 1 Local level), the Emerging Trends and Conflict Mitigation Section (1 P-5, 1 P-4, 1 P-3, 1 Local level) and the Governance, Instability and Development Section (1 P-5, 1 P-4, 1 P-3, 1 P-2, 1 Local level).

22.80 The increased requirements amounting to $722,500 compared with the previous biennium relate to the proposed establishment of two new posts, namely, the Chief of Division (D-1) and the Chief of the Governance, Instability and Development Section (P-5), as well as the redeployment of a post from subprogramme 1 for an Economic Affairs Officer (P-3). The proposal for the additional posts is in response to the draft resolution of the Commission (E/ESCWA/RES/L.294) of 20 May 2010, wherein the Commission requests the secretariat of ESCWA to upgrade the Section for Emerging and Conflict-related Issues to the level of a division. The draft resolution was considered by the Economic and Social Council at its substantive session in 2010 and the secretariat submitted an oral statement of programme budget implications stating that financial implications for the biennium 2012-2013 would be considered in accordance with established budgetary procedures in the context of the proposed programme budget for the biennium 2012-2013. However, the Council decided to defer consideration of the draft resolution to its substantive session in 2011. In the meantime, the proposal to upgrade the Section for Emerging and Conflict-related Issues to the level of a division, together with the related resources, is being put forward in anticipation of a favourable decision. Should the decision be contrary to the assumption made herein, the General Assembly would be advised accordingly through appropriate mechanisms.

22.81 Non-post resources of $239,800 would provide for other personnel-related costs, consultants, expert group meetings and travel of staff. The additional requirements amounting to $133,500

compared with the previous biennium relate to: (a) the engagement of consultants for additional reports and studies for two non-recurrent publications related to emerging issues and governance: Arab states 2025 and mainstream conflict-management mechanism through public sector modernization; (b) the increased number of expert group meetings related to the consultative meeting on establishing the intergovernmental committee on emerging issues and development; and (c) increased requirements for travel as a result of the expanded scope of the Division.

22.82 Extrabudgetary resources of $1,295,400 would be used for: (a) strengthening the institutional capacity of the Government of Iraq to coordinate and monitor implementation of civic education and life skills programmes; and (b) promoting peaceful coexistence among Palestinian youth. The projected decrease in extrabudgetary resources compared with the previous biennium is the result of the expected completion of projects financed from the United Nations Development Group-Iraq Trust Fund in 2012.

D. Programme support

Resource requirements (before recosting): $26,355,600

22.83 Programme support comprises the Administrative Services Division and the Programme Planning and Technical Cooperation Division.

Outputs

22.84 The outputs of the Administrative Services Division include the following:

(a) Overall administration and management: advising the Executive Secretary on all administrative, management and organizational matters; provision of policy guidelines and coordination of the central common services; representation of the United Nations in negotiations with the host country on various issues relating to implementation of the headquarters agreement; and providing managerial oversight of the security service at ESCWA;

(b) Human resources management: recruitment and placement; provision of staff administration and staff welfare services; training; career development and upgrading of substantive skills; staff-management relations, provision of medical services and legal advice; and succession planning, in cooperation with programme managers, focusing on gender issues;

(c) Budgetary and financial services: provision of guidance, coordination and support services to programme managers in the preparation of programme budget proposals and performance reports; overall control of utilization of programme budget and extrabudgetary resources; provision of accounting services and financial disbursements, including payroll, vendors, per diem and other entitlements; coordination of the Integrated Management Information System (IMIS); formulation of administrative responses and monitoring of follow-up to the reports of various oversight bodies, such as the Board of Auditors, the Joint Inspection Unit and the Office of Internal Oversight Services; review and analysis of proposals relating to extrabudgetary financing; preparation of memorandums of understanding; and negotiation, monitoring and implementation of cost-sharing arrangements with the various United Nations agencies;

(d) Information technology, communications and systems: provision of information technology services and infrastructure, and standardization of software and hardware; provision of in house programming services to all substantive divisions in order to ensure compatibility with the existing technology, as well as to establish a centralized control management system of

the Local Area Network; provision of videoconferencing; and enhancement of the ESCWA Internet and Intranet sites;

(e) Central support services: administration of the implementation of the headquarters agreement between the United Nations and the host Government; facilities management and maintenance; provision of commercial and procurement services; provision of transportation, logistic and travel services; liaison with Government officials of the host country; provision of postal services; maintenance of central registry and archives system; and store and inventory management;

(f) Conference services: provision of conference services to the policymaking organs of ESCWA and other intergovernmental meetings held under its auspices, including the preparation and coordination of official meetings; provision of interpretation, verbatim reporting, translation and editorial services; provision of documentation and publication services; and provision of secretarial and technical support;

(g) Library services: provision of library services and information to staff, member States, United Nations libraries and depository libraries, and other clients, including the acquisition of publications, databases; indexing of ESCWA documents on the Official Documents System to make them available to Internet users; and development of library Internet and Intranet web pages.

22.85 The outputs of the Programme Planning and Technical Cooperation Division include the following:

(a) Planning, monitoring and evaluation: provision of guidance and support to the substantive divisions in the formulation of the biennial programme plan, the programme budget, including the regular budget and extrabudgetary technical cooperation proposals, taking into account the global requirements and the emerging regional development issues, and in the implementation and evaluation of their programme of work, including programme performance reporting;

(b) Programme coordination: provision of policy guidelines to the substantive offices with a view to: (i) ensuring the mainstreaming of internationally agreed development goals, including the Millennium Development Goals, into the ESCWA programme; (ii) promoting a multidisciplinary approach and collaborative activities; and (iii) improving the coherence between analytical, normative and operational activities; and coordination and liaison with the other Executive Committee for Economic and Social Affairs entities, and other United Nations and non-United Nations intergovernmental and non-governmental organizations for joint programming, with the aim of understanding and reshaping, when necessary, regional perspectives in pursuit of the internationally agreed development goals, including the Millennium Development Goals, and providing regional support to national capacity development in this regard;

(c) Management of technical cooperation activities: provision of policy guidance and support to the substantive offices in the formulation, monitoring and evaluation of their respective technical cooperation programmes and projects, including those projects funded from the Development Account; management of the Regular Programme of Technical Cooperation and Development Account, and coordination with the Department of Economic and Social Affairs in this respect; facilitation of networking and knowledge management on ESCWA technical cooperation; provision of proactive support to partnership development and resource mobilization within the context of the ESCWA Technical Cooperation Strategy; and promotion of information and communications support and promotional initiatives on technical cooperation programmes and technical cooperation development.

Table 22.25 **Summary of resource requirements**

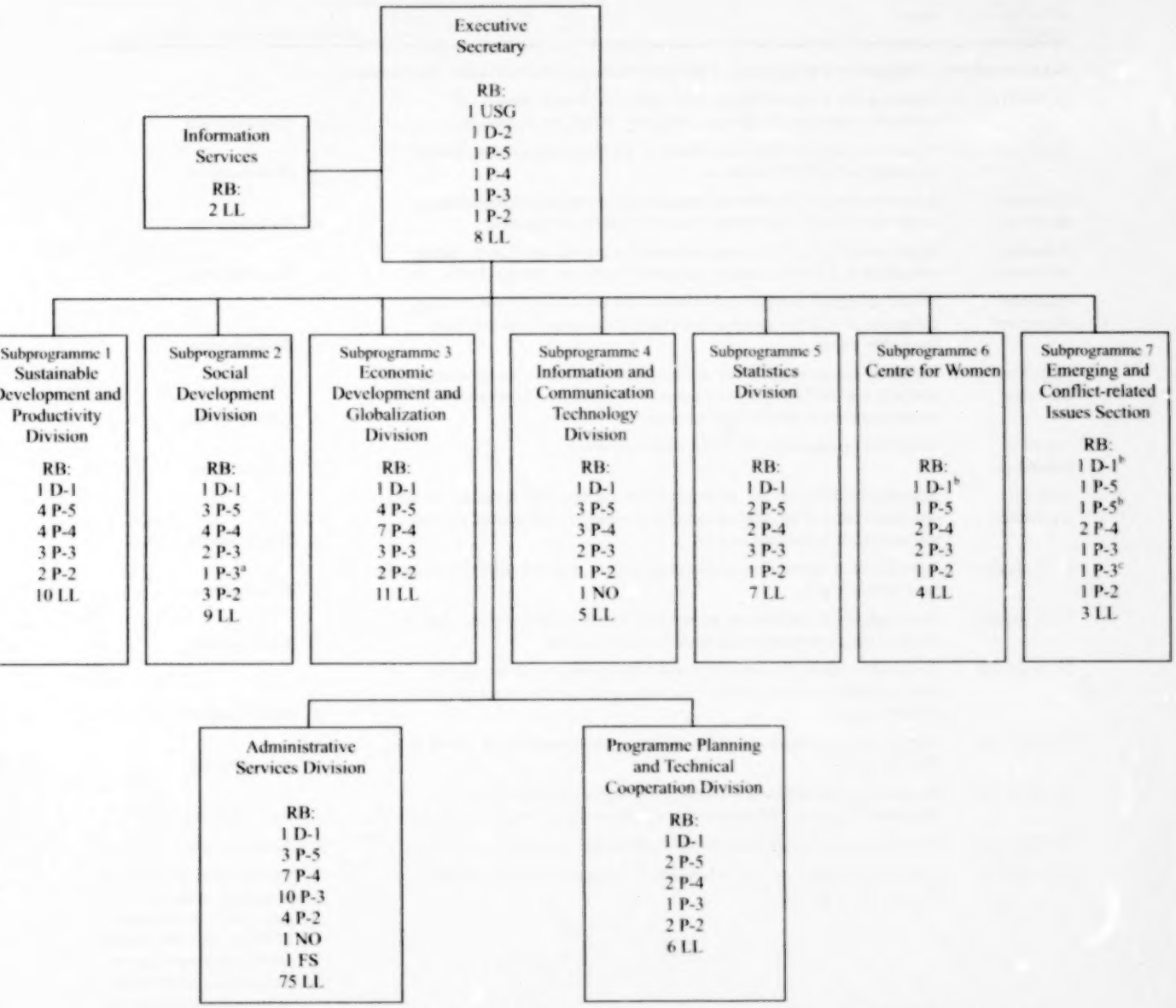
	Resources (thousands of United States dollars)		*Posts*	
Category	*2010-2011*	*2012-2013 (before recosting)*	*2010-2011*	*2012-2013*
Regular budget				
Post	19 573.9	19 523.8	116	115
Non-post	8 031.5	6 831.8	—	—
Subtotal	**27 605.4**	**26 355.6**	**116**	**115**
Extrabudgetary	460.1	317.3	—	—
Total	**28 065.5**	**26 672.9**	**116**	**115**

22.86 The amount of $19,523,800 under posts provides for the continued funding of 115 posts (33 Professional and above, 82 Local level, Field Service and National Officer) as indicated in the table above. The net decrease of $50,100 compared with the previous biennium relates to the abolition of a Local level post of Team Assistant in Central Support Services in the Administrative Services Division and the delayed impact of the new National Officer post in the same Division, established with effect from 2010, in the context of General Assembly resolution 64/244.

22.87 Requirements under non-post resources of $6,831,800 include: (a) other personnel-related costs; (b) consultants to provide for specialized legal expertise and for strengthening monitoring and evaluation systems; (c) travel of staff; (d) operational expenses; and (e) contribution to the ESCWA Joint Medical Services Unit. The reduced requirements amounting to $1,199,700 relate to: (a) the non-recurrent provision of $47,000 under alteration of office space, office furniture and office automation equipment relating to the revised estimates on the strengthened and unified security management system; (b) the redeployment of $158,800 to executive direction and management relating to business continuity; and (c) lower requirements of $993,900 under various non-post objects of expenditure based on anticipated levels of expenditure, mainly under consultants, general operating expenses, supplies and materials, and furniture and equipment.

22.88 Extrabudgetary resources of $317,300 would provide for services in support of technical cooperation activities. The projected decrease in the level of resources compared with the previous biennium reflects the overall reduction in the anticipated level of extrabudgetary resources available to ESCWA during the biennium 2012-2013, resulting in lower programme support income.

Economic and Social Commission for Western Asia Organizational structure and post distribution for the biennium 2012-2013



Abbreviations: RB, regular budget; USG, Under-Secretary-General; LL, Local level; FS, Field Service; NO, National Officer.

[a] Downward classification.

[b] New post.

[c] Redeployment.

Annex

Outputs produced in 2010-2011 not to be carried out in the biennium 2012-2013

A/64/6 (Sect. 21), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
Subprogramme 1. Integrated management of natural resources for sustainable development			
21.35 (a) (ii) b	Report on the vulnerability of water sector to climate change and adaptation measures to increase resilience of ESCWA countries	1	Non-recurrent
21.35 (a) (iii) b	Report on energy policies and measures for promoting climate change mitigation in ESCWA countries	1	Non-recurrent
Added by discretion	Report on energy policies and measures for promoting climate change mitigation in ESCWA member countries: energy in transport	1	Non-recurrent
Added by discretion	Report on energy policies and measures for promoting climate change mitigation in ESCWA member countries: producing energy from waste	1	Non-recurrent
Added by discretion	Report on energy policies and measures for promoting climate change mitigation in ESCWA member countries: producing electricity from renewable energy	1	Non-recurrent
Added by discretion	Report on energy policies and measures for promoting climate change mitigation in ESCWA member countries: regional and international cooperation and available opportunities	1	Non-recurrent
Added by legislation	Integrated management of shared water resources	2	Non-recurrent
Added by legislation	Regional initiative for the development of a mechanism to follow up the implementation of the Millennium Development Goals related to water and sanitation in the Arab region	1	Non-recurrent
21.35 (a) (iv)	Approaches for promoting emission reductions from the transport sector in the ESCWA region	1	Non-recurrent
21.35 (a) (iv)	Development of a framework action plan for the Arab region to adapt to climate change impacts on the water resources sector	1	Non-recurrent
21.35 (a) (iv)	Promoting sustainable agriculture and rural development through the implementation of best practices on sustainable land management in the ESCWA region	1	Non-recurrent
21.35 (a) (iv)	Climate change impacts on water resources and adaptation measures in the ESCWA region	1	Non-recurrent
21.35 (a) (iv)	Promoting small and medium enterprises sector participation in implementing energy efficiency/renewable energy projects	1	Non-recurrent
21.35 (a) (iv)	Production and use of biotechnologies in the ESCWA region	1	Non-recurrent
21.35 (b) (i)	*Review of Productivity* and *Sustainable Development in the ESCWA Region*, No. 2 and No. 3	2	This publication would be redundant as there will be a substantive contribution by SDPD to the joint ESCWA publications on regional integration, commitment to Millennium Development Goals: day after 2015, and Arab States 2025
21.35 (b) (ii)	Policies and measures promoting sustainable energy use in the transport sector in the ESCWA region	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.35 (b) (ii)	Biotechnology applications for enhanced productivity and competitiveness in the ESCWA region	1	Non-recurrent
21.35 (b) (ii)	Adaptation measures for climate change impacts on water resources in the ESCWA region	1	Non-recurrent
21.35 (b) (iii)	Pamphlets on ways that small and medium enterprises can become energy service companies	1	Non-recurrent
21.35 (b) (iii)	Pamphlet on regional climate change initiatives/policy recommendations (Arab Integrated Water Resources Management Network)	1	Non-recurrent
21.35 (b) (iv)	Working paper on approaches for rural development in the ESCWA region: enhancing small and medium enterprise competitiveness and infrastructure services	1	Non-recurrent
21.35 (b) (iv)	Working paper on the joint management of shared water resources within an integrated water resources management context	1	Non-recurrent
Added by legislation	Substantive contribution to regional preparations for the United Nations Conference on Sustainable Development (Rio+20)	1	Non-recurrent
Added by discretion	Technical material on multidisciplinary economic and social development issues in the ESCWA region	1	Non-recurrent
Carried forward from 2008-2009	Technical material on best practices and tools for increasing productivity and competitiveness in the production sectors	1	Non-recurrent
21.35 (b) (iv)	Training modules on sustainable land management	1	Non-recurrent
21.35 (b) (iv)	Report on opportunities for small and medium enterprise production and consumption of environmental goods and services in selected ESCWA countries	1	Non-recurrent
21.35 (b) (iv)	Fact sheet on sustainable production and consumption patterns in the energy and water sectors in the ESCWA region	1	Non-recurrent
21.35 (b) (iv)	Fact sheet on improving energy efficiency in the electric power sector in the ESCWA region	1	Non-recurrent
21.35 (c)	Arab Integrated Water Resources Management Network	1	Non-recurrent
Added by discretion	Assessment of the Impact of Climate Change on Water Resources and Socio-Economic Vulnerability in the Arab Region	1	Non-recurrent
Carried forward from 2008-2009	Capacity-building on renewable energy technology applications for poverty alleviation in rural areas in the ESCWA member countries	1	Non-recurrent
Subtotal subprogramme 1		**34**	
Subprogramme 2. Integrated social policies			
21.41 (a) (iii)	Report on recommended policy approaches favouring social inclusion in the ESCWA region	1	Non-recurrent
21.41 (a) (iii)	Report on youth and unemployment in ESCWA member countries	1	Non-recurrent
Added by legislation	National youth policies within the framework of the World Programme of Action for Youth	1	Non-recurrent
21.41 (a) (iii)	Report on the engagement of civil society in public policy process	1	Non-recurrent
21.41 (a) (iv)	Follow-up to the World Programme of Action for Youth to the Year 2000 and Beyond in the Arab Region	1	Non-recurrent
21.41 (a) (iv)	Review of the "Integrated Social Policy Report No. 4: Building consensus on social policy"	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	*Output*	*Quantity*	*Reason for discontinuation*
21.41 (a) (iv)	Review of the publication on comparative analysis of civil society participation in public policy formulation	1	Non-recurrent
21.41 (a) (iv)	Equitable distribution of urban services: overcoming challenges	1	Non-recurrent
21.41 (a) (iv)	Forum of Arab civil society on operationalizing recommendations for civic engagement in public policy processes	1	Non-recurrent
21.41 (a) (iv)	Promoting comprehensive social development	1	Non-recurrent
21.41 (b) (ii)	New challenges to local authorities: good governance and equitable urban services in selected cities	1	Non-recurrent
21.41 (b) (ii)	Comparative analysis of civil society participation in public policy formulation in selected Arab countries	1	Non-recurrent
21.41 (b) (iii)	The demographic profiles of the Arab countries	1	Non-recurrent
21.41 (b) (iii)	Pamphlets on the work of ESCWA in the area of social development	1	Non-recurrent
21.41 (b) (iii)	Brochures on the special themes of the forty-eighth and forty-ninth sessions of the Commission on Social Development	2	Non-recurrent
21.41 (b) (iii)	Information kit on enhancing civic engagement in public policy processes	1	Non-recurrent
21.41 (b) (iv)	Guide on selected social policy approach	1	Non-recurrent
21.41 (b) (iv)	Working paper on the review of regional and international experiences with institutional change favouring social inclusion	1	Non-recurrent
21.41 (b) (iv)	Maintenance and updating of the Social Development Division home page	1	Non-recurrent
Added by legislation	Youth in the Arab region	1	Non-recurrent
Added by legislation	Brochure on youth development in the ESCWA region: statistical profiles, national strategies and success stories	1	Non-recurrent
21.41 (b) (iv)	Working paper on conceptual framework for integrating international migration in the development planning process	1	Non-recurrent
21.41 (b) (iv)	Technical paper on good practices in adopting the social policy guide for urban observatories in selected ESCWA cities	1	Non-recurrent
21.41 (b) (iv)	Technical paper on monitoring and evaluation of social policy by Arab civil society	1	Non-recurrent
21.41 (c) (i)	Advisory services at the request of member countries to implement capacity-building programmes on participatory social development approach and methodologies	1	Non-recurrent
21.41 (c) (ii)	Subregional training on social policy approach and entry points	1	Non-recurrent
21.41 (c) (ii)	Regional training on enhancing the capacities of urban observatories in the collection and analysis of urban services and urban poverty indicators	1	Non-recurrent
21.41 (c) (ii)	Regional training on enhancing Government-civil participation in policy processes	1	Non-recurrent
21.41 (c) (iii)	Promoting national dialogue on social policy approach	1	Non-recurrent
Added by legislation	Developing a regional initiative on youth employment	1	Non-recurrent
21.41 (c) (iii)	Strengthening national capacities to formulate youth policies: Responding to the World Programme of Action for Youth	1	Non-recurrent
21.41 (c) (iii)	Strengthening national capacities to deal with international migration: maximizing development benefits and minimizing negative impact	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	Output	Quantity	Reason for discontinuation
21.41 (c) (iii)	Enhancing participatory human development in post-conflict countries in Western Asia	1	Non-recurrent
Subtotal subprogramme 2		**34**	
Subprogramme 3. Economic development and integration			
21.47 (a) (ii) b	Regional and global trade developments	1	Non-recurrent
21.47 (a) (iv)	Follow-up report on the implementation of the action plan for road traffic safety in the ESCWA region	1	Non-recurrent
21.47 (a) (iv)	Follow-up report on the implementation of the Agreement on International Railways in the Arab Mashreq	1	Non-recurrent
21.47 (a) (iv)	Follow-up report on the implementation of the Memorandum of Understanding on Cooperation of Maritime Transport in the Arab Mashreq	1	Non-recurrent
21.47 (a) (iv)	Follow-up report on the implementation of the Agreement on International Roads in the Arab Mashreq	1	Non-recurrent
21.47 (a) (v)	External peer review of the flagship publication *Survey of Economic and Social Development in the ESCWA Region* (2010)	2	Non-recurrent
21.47 (a) (v)	Policy implications of the outcomes of the follow-up to the first and second International Conference on Financing for Development	1	Non-recurrent
Added by discretion	Dubai International Conference for Endowments' Investments on Innovative Sources to Finance Small and Medium-Sized Enterprises	1	Non-recurrent
21.47 (a) (v)	Follow-up on the results and the accomplishments towards achieving some of the regional Millennium Development Goal reports	1	Non-recurrent
21.47 (a) (v)	Policy Options recommended in the annual *Survey of Economic and Social Developments in the ESCWA Region*	1	Non-recurrent
21.47 (a) (v)	Forum on rethinking the role of regional development funds	1	Non-recurrent
21.47 (a) (v)	Foreign direct investment (FDI) databases and the improvement of FDI statistics in the ESCWA region	1	Non-recurrent
21.47 (a) (v)	Financing transport infrastructure	1	Non-recurrent
21.47 (a) (v)	Peer review of the regional Millennium Development Goals report for the Arab World	1	Non-recurrent
21.47 (b) (i)	Regional Millennium Development Goals report	1	Non-recurrent
21.47 (b) (i)	*Survey of Economic and Social Developments in the ESCWA Region*, 2008-2009	1	Non-recurrent
21.47 (b) (ii)	Prospect of South-South trade for the ESCWA region	1	Non-recurrent
21.47 (b) (ii)	Financing the improvement of transport infrastructure and international operations in the ESCWA region	1	Non-recurrent
Carried forward from 2008-2009	Requirements for establishing single windows for handling export/import procedures and formalities in ESCWA member countries	1	Non-recurrent
21.47 (b) (ii)	Assessment of the implementation of the Agreement on International Roads in the Arab Mashreq	1	Non-recurrent
21.47 (b) (ii)	The impact of the FDI inflows on the ESCWA member countries	1	Non-recurrent
21.47 (b) (iii)	Booklets about main activities related to transport, trade facilitation and financing for development	3	Non-recurrent
21.47 (b) (iv)	Launching of LAS-United Nations joint regional Millennium Development Goal report	1	Non-recurrent

A/64/6 (Sect. 22) paragraph	Output	Quantity	Reasons for discontinuation
21.47 (b) (v)	ESCWA economic development working paper series	6	Non-recurrent
Carried forward from 2008-2009	Regional inputs to the United Nations joint annual report on trade	1	Non-recurrent
21.47 (b) (iv)	Launching of the *Survey of Economic and Social Developments of the ESCWA Region*	1	Non-recurrent
21.47 (b) (v)	Development and maintenance of the Geographic Information System (GIS) transport maps	1	Non-recurrent
21.47 (b) (vi)	Regional inputs to the UNCTAD *World Investment Report*	2	The inputs would be integrated into the flagship publication on the regional integration in the Arab countries
21.47 (c) (i)	Workshop on requirements for the establishment of single windows for handling export import procedures and formalities in the ESCWA region	1	Non-recurrent
21.47 (c) (ii)	Training workshops on bilateral investment agreements, dispute settlement, double taxation avoidance and FDI outflows in the ESCWA region	2	Non-recurrent
21.47 (c) (iii)	Development and facilitation of the transport of goods among the Arab countries	1	Non-recurrent
Carried forward from 2008-2009	Foreign direct investment outflows from the ESCWA region	1	Non-recurrent
Carried forward from 2008-2009	Implementation of the Integrated Transport System in the Arab Mashreq	1	Non-recurrent
Carried forward from 2008-2009	Promoting subregional growth-oriented economic and trade policies towards achieving the Millennium Development Goals in West Asia	1	Non-recurrent
Subtotal subprogramme 3		**44**	
Subprogramme 4. Information and communication technology for regional integration			
21.53 (a) (ii)	Regional road map for Internet governance	1	Non-recurrent
21.53 (a) (ii)	Enabling environment for the development of Arabic e-services	1	Non-recurrent
Carried forward from 2008-2009	Expert group meeting on promotion of South-South cooperation	1	Non-recurrent
21.53 (a) (iii)	Promotion of South-South cooperation in technology transfer	1	Non-recurrent
21.53 (a) (iii)	Standardizing information society measurements in the ESCWA region	1	Non-recurrent
21.53 (b) (iii)	Promoting the ICT sector to meet the challenges of the knowledge economy	1	Non-recurrent
21.53 (b) (iii)	E-inclusion measurement: building a common benchmarking model	1	Non-recurrent
21.53 (b) (iii)	Brochures and posters on field projects and initiatives	3	Non-recurrent
21.53 (b) (iv)	Road map on Internet governance in Western Asia	1	Non-recurrent
21.53 (b) (iv)	Mechanisms for community-driven interactive Arabic multimedia content	1	Non-recurrent
21.53 (b) (iv)	ESCWA Statistical Information System/ICT module update and development	2	Non-recurrent
21.53 (c) (i)	Training workshop on the application of standardized information society measurement models	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	Output	Quantity	Reason for discontinuation
21.53 (c) (iii)	Regional harmonization of cyber legislation to promote the knowledge society in the Arab world	1	Non-recurrent
Carried forward from 2008–2009	Knowledge networks through information and communication technology access points for disadvantaged communities	1	Non-recurrent
21.53 (c) (iii)	Digital Arabic content for the socio-economic development of local communities	1	Non-recurrent
Added by legislation	Workshop on delivery of e-services in civil society	1	Non-recurrent
Carried forward from 2008–2009	Development of the Arabic Domain Names System phase II	1	Non-recurrent
21.53 (c) (iii)	Promotion of digital Arabic content industry through incubation — phase II	1	Non-recurrent
Subtotal subprogramme 4		**21**	
Subprogramme 5. Statistics for evidence-based policymaking			
21.59 (a) (iii) b	Report on the progress achieved towards strengthening the national capacities in the ESCWA region	1	Non-recurrent
21.59 (a) (iii) b	Report of the Task Force on Population and Housing Censuses	1	Non-recurrent
21.59 (a) (iii) b	Report on the Millennium Development Goals and gender indicators	1	Non-recurrent
21.59 (a) (iii)	Expert group meeting on data and metadata reporting and dissemination	1	Non-recurrent
21.59 (a) (iii)	Expert group meeting on measuring employment and its socio-economic implications in ESCWA member countries	1	Non-recurrent
21.59 (a) (iii)	Expert group meeting on national accounts and economic statistics	1	Non-recurrent
Added by legislation	Working group of the Statistical Committee	1	Non-recurrent
21.59 (a) (iii)	Development of national statistical systems	1	Non-recurrent
21.59 (a) (iii)	Expert group meeting on gender statistics	1	Non-recurrent
21.59 (b) (ii)	Monitoring the Millennium Development Goals: a statistical report	1	Non-recurrent
21.59 (b) (ii)	Study on economic statistics in the ESCWA region: sources and methods	1	Non-recurrent
21.59 (b) (iii)	Regional handbook on data and metadata reporting and dissemination	1	Non-recurrent
21.59 (b) (iii)	Regional handbook on gender indicators in the Millennium Development Goals	1	Non-recurrent
21.59 (b) (iii)	Wallchart on the Millennium Development Goals in the ESCWA region	1	Non-recurrent
21.59 (b) (iv)	Maintenance and update of the e-glossary of statistical terms	2	Non-recurrent
21.59 (c) (i)	United Nations Development Group-ESCWA joint regional training workshop on DevInfo	1	Non-recurrent
21.59 (c) (iii)	Capacity development in census and survey	1	Non-recurrent
Carried forward from 2008–2009	Strengthening national capacities in environment statistics, indicators and accounts in support of progress towards achieving the internationally agreed development goals in the ESCWA and ECLAC regions	1	Non-recurrent
21.59 (c) (iii)	Accelerated data programme in selected ESCWA countries	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	Output	Quantity	Reason for discontinuation
21.59 (c) (ii)	Capacity-Building Programme on engendering national statistical systems in the Western Asia and the Middle East and North Africa region	1	Non-recurrent
Subtotal subprogramme 5		**21**	
Subprogramme 6. Advancement of women			
21.65 (a) (iii)	Mainstreaming gender in the plans and programmes of the Ministries of Labour and Finance in selected ESCWA member countries	1	Non-recurrent
21.65 (a) (iii)	Progress in achievement of the Millennium Development Goals in ESCWA member States: a gender perspective	1	Non-recurrent
Added by discretion	ESCWA/ARADO (Arab Administrative Development Organization) first conference on women entrepreneurship in the Arab world	1	Non-recurrent
21.65 (a) (iii)	Peer review of the study on the status of Arab women: towards equal participation of women in decision-making	1	Non-recurrent
21.65 (a) (iii)	Media campaigns for gender equality and the empowerment of women in selected media institutions in ESCWA member countries	1	Non-recurrent
21.65 (b) (ii)	Progress in achievement of the Millennium Development Goals in ESCWA member countries: a gender perspective	1	Non-recurrent
21.65 (b) (ii)	Guidelines to mainstreaming gender in the plans and programmes of the Ministries of Labour and Finance in selected ESCWA member countries	1	Non-recurrent
Carried forward from 2008-2009	Revised guidelines to increase effectiveness of national machineries for women in the ESCWA region	1	Non-recurrent
21.65 (b) (iii)	Information kit for the fifth session of the Committee on Women	1	Non-recurrent
21.65 (b) (iii)	Poster for the fifth session of the Committee on Women	1	Non-recurrent
21.65 (b) (iv)	Launching of the ESCWA/LAS-Arab Womens Organization joint study on the status of Arab women: towards equal participation of women in decision-making	1	Non-recurrent
21.65 (b) (v)	Web-portal for non-governmental organizations on United Nations entities, and related international resolutions and conventions on gender equality and the empowerment of women	1	Non-recurrent
Carried forward from 2008-2009	Launching of ESCWA/LAS-Arab Womens Organization joint study on the status of Arab women: means to strengthen the role of women in conflict resolution and peace-building in the Arab region	1	Non-recurrent
21.65 (c) (i)	Training workshop for members of the national machineries for women on the protection of women living in conflict-stricken areas applying the ESCWA-Office of the United Nations High Commissioner for Refugees guidelines developed in 2008-2009	1	Non-recurrent
21.65 (c) (ii)	Enhancing capacities to eradicate violence against women in the ESCWA region	1	Non-recurrent
Added by discretion	ESCWA/United Nations Office for Project Services (Rapid Impact and Vulnerability Analysis Fund) project on the impact of the global financial crisis on single female workers in qualified industrial zones in Jordan and Egypt (United Nations-Global Impact Vulnerability Alert Sys m)	1	Non-recurrent
Subtotal subprogramme 6		**16**	
Subprogramme 7. Conflict mitigation and development			
Added by legislation	Policy issues in the ESCWA region: human and institutional capacity-building	1	Non-recurrent

A/64/6 (Sect. 21), paragraph	Output	Quantity	Reason for discontinuation
21.71 (a) (iii)	Approaches for sustainable development under crisis conditions: Conflict and the Millennium Development Goals	1	Non-recurrent
21.71 (a) (iii)	Good governance and management of public services under conflict or political instability: follow-up	1	Non-recurrent
21.71 (b) (ii)	Impact of the food security crisis on ESCWA member countries	1	Non-recurrent
Added by discretion	Working paper on emerging socio-economic issues under conditions of conflict or political instability	1	Non-recurrent
21.71 (b) (iii)	Brochure on the socio-economic conditions in the occupied Palestinian territory	2	Non-recurrent
21.71 (b) (iii)	Information kits on selected ESCWA substantive activities related to areas in conflict or political instability	1	Non-recurrent
21.71 (b) (v)	Situation analysis addressing socioeconomic developments in the region's least developed countries	1	Non-recurrent
21.71 (b) (vi)	Substantive coordination and contribution to the United Nations Conference on Trade and Development Unit on Palestine	2	Non-recurrent
21.71 (b) (vi)	Contribution and participation in the Division for Palestinian Rights of the Secretariat meetings on the Committee on the Exercise of the Inalienable Rights of the Palestinian People	1	Non-recurrent
21.71 (c) (i)	Workshops on promoting decentralization in the ESCWA region: capacity-building on governance	1	Non-recurrent
21.71 (c) (ii)	Promoting good governance practices: capacity-building for local governance in Iraq	1	Non-recurrent
21.71 (c) (ii)	Supporting peaceful coexistence and communal harmony among adolescents in Iraq through non-formal education	1	Non-recurrent
21.71 (c) (ii)	Carob Agroforestry in sustainable livelihoods and conservation in Lebanon	1	Non-recurrent
21.71 (c) (ii)	Building the capacity for good governance to enhance development in crisis-afflicted countries	1	Non-recurrent
Subtotal subprogramme 7		**17**	
Total		**187**	